# USTA Billie Jean King National Tennis Center Strategic Vision Environmental Impact Statement <del>DraftFinal</del> Scope of Work

#### 1. INTRODUCTION

The City of New York Department of Parks and Recreation (DPR), in coordination with USTA National Tennis Center, Incorporated (USTA), is seeking a number of discretionary actions in connection with proposed improvements and an expansion to its-the facilities at the USTA Billie Jean King National Tennis Center (NTC), located in Flushing Meadows Corona Park in Queens (see **Figure 1**). These improvements collectively are known as the NTC Strategic Vision (the proposed project). The NTC is located on a portion of Queens Block 2018, Lot 1, on park land leased by DPR to USTA. The leased site is bounded to the north by the railway tracks of Long Island Railroad Rail Road (LIRR)'s Port Washington line; United Nations Avenue North to the south; the Passagerelle Building (that connects LIRR's Mets-Willets Point station to the MTA's Metropolitan Transportation Authority (MTA)'s 7 train station and Citi Field, the New York Mets baseball stadium) and Path of the Americas to the east, and Grand Central Parkway to the west.

The 42-acre NTC is one of the world's largest public recreational tennis facilities. For 11 months of the year, its facilities are open to the public for indoor and outdoor tennis: <u>USTA maintains the facilities year round</u>. The NTC is also host to the US Open tennis tournament, one of the sport's four Grand Slam championship tennis tournaments. The event is staged during a two-week period around the beginning of September and, is attended by approximately 700,000 spectators, and is broadcast worldwide.

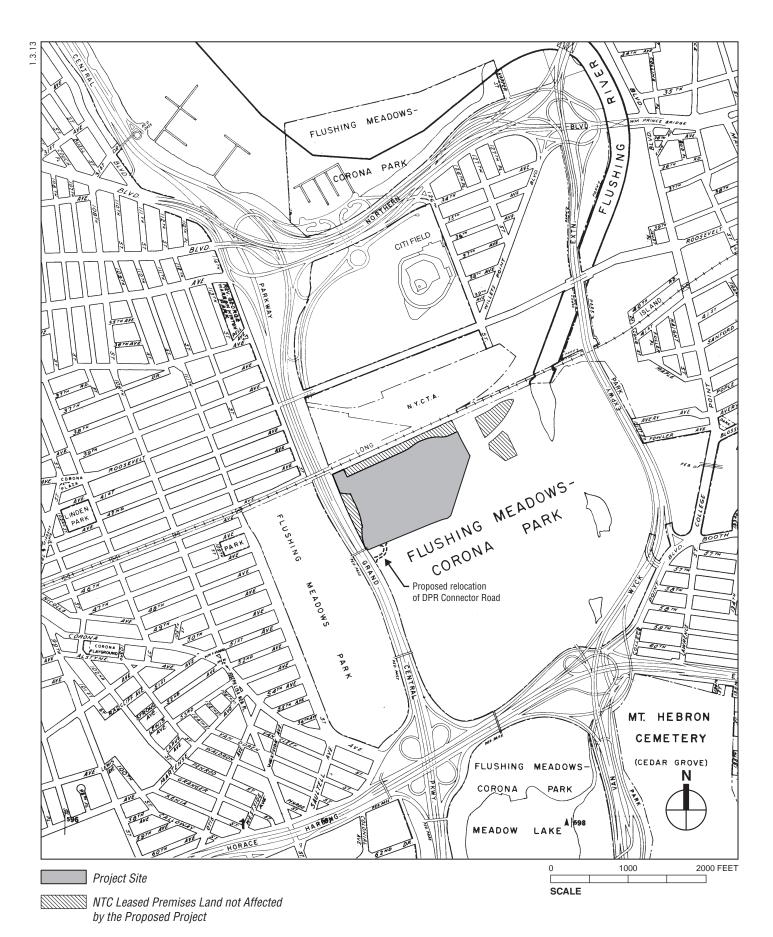
The proposed project would improve the NTC site plan, circulation, visitor amenities, and landscaping, and would include construction of two new stadiums to replace the existing Louis Armstrong Stadium (Stadium 2) in the same location, and Grandstand Stadium (Stadium 3) in a new location at the southwest corner of the NTC site, as well as possible improvements to Arthur Ashe Stadium (Stadium 1).

The preparation of this Environmental Impact Statement (EIS) <u>Draft Final</u> Scope of Work will ensure that the potential environmental impacts of the proposed actions are fully identified and studied consistent with environmental law and regulations. Under those laws, public review of

<sup>&</sup>lt;sup>1</sup> USTA National Tennis Center Incorporated, an affiliate of the United States Tennis Association Incorporated, operates the USTA Billie Jean King National Tennis Center.

<sup>&</sup>lt;sup>2</sup> The NTC lease also covers 11 tennis courts located to the east of the Passagrelle Building that are not affected by the proposed project.

<sup>&</sup>lt;sup>3</sup> The access roads within the NTC site are not included in the lease.



Note: Roads within the NTC site are not included in the lease

the proposed actions will not begin until DPR, which is the lead agency, has determined that the environmental issues have been adequately studied in the form of a <u>dD</u>raft EIS (DEIS), in order to permit meaningful review by the public and decision makers.

#### PURPOSE AND NEED

The purpose of the proposed project is to sustain the long-term viability of the NTC as a world-class spectator venue and outstanding public recreational facility. It would result in a superior visitor experience, and would provide substantial long-term economic benefits to Queens, the City of New York, and the region.

The goals of the project include the following:

- Replace and upgrade aging, out-of-date infrastructure and facilities that have reached the end of their useful lives—;
- Increase the capacity of the NTC site to allow for more daytime attendance at the US Open.
- Improve the reliability of the NTC site for the US Open event during inclement weather
- Expand public plazas and promenades and improve functionality of public spaces and open areas within the NTC-:
- Improve circulation, comfort, and safety for visitors and players.
- Activate underutilized spaces within the NTC site.;
- Increase the capacity of the NTC site to allow for more daytime attendance at the US Open;
- Enhance economic benefits of the US Open in Queens, New York City, and the region;
- Increase availability of on-site parking;
- Improve the reliability of the NTC site for the US Open during inclement weather;
- Increase player visibility during US Open practice and early tournament play-;
- Increase availability of on-site parking.
- Increase efficiency and sustainability of infrastructure and landscaping.;
- Enhance economic benefits of US Open event in Queens, New York City, and the region.
- Develop a consistent design experience for sponsor partners.;
- Enhance food service and retail offerings during the US Open.; and
- Develop a consistent visual theme and signage for food service.

Within the framework of these goals, the proposed project would: minimize expansion beyond NTC lease boundaries; maintain <u>or improve</u> public availability of courts—at <u>current levels</u>; improve the NTC's context within the park; and maintain opportunities for public programming throughout the year. Without the expansion of the NTC that would occur with the disposition of <u>up to 0.7668</u> acres of City property, the NTC Strategic Vision <u>would could</u>—not be implemented and the project goals would not be met.

The proposed site improvements and other components of the NTC Strategic Vision are intended to collectively further these key objectives, addressing serious deficiencies in the three existing stadiums and making the NTC more comfortable and friendly to the public, fans, sponsors, and players, year round.

The proposed project also will enable the USTA to accommodate an extra 10,000 daily spectators during the US Open. It is expected that the proposed project would increase attendance at the US Open by up to approximately 100,000 new visitors, positively affecting not only the revenues from the US Open but the local hospitality market as well. It also-would also create jobs during construction and upon completion.

# PROJECT BACKGROUND

The US Open, which dates back to 1881, moved to its current site in Flushing Meadows Corona Park in 1978, making its facilities available to the public 11 months of the year-round. In 1993, the NTC site expanded from 21.6 acres to approximately 42.2 acres to allow for the construction of a new 23,500-seat stadium (Arthur Ashe Stadium), completed in 1997. The 1993 expansion required alienation of park land following review by the City through its Uniform Land Use Review Procedure-(ULURP). The facility tennis center was renamed the USTA Billie Jean King National Tennis Center in 2006. Today, the NTC is one of the largest public tennis facilities in the world. The US Open attracts over 700,000 spectators annually and generates substantial economic benefits in-for New York City.

The 1,255nearly 900-acre Flushing Meadows Corona Park—Queens' largest public park—was created for the 1939-1940 World's Fair. It offers a variety of event-oriented recreational activities, as well as lawns, fields, and playgrounds for active and passive recreation. Portions of this park (but not the NTC) have been improved with funds from the Federal Land and Water Conservation Fund (LWCF) Act, and much of the park, including the NTC, is subject to LWCF requirements. The health, welfare, and recreational public purposes of the NTC have been recognized by the New York State Legislature and the New York City Council in the State legislation and City Administrative Code provisions that govern the NTC lease, as well as by the U.S. Department of the Interior, National Park Service (NPS), which determined in 1993 that the expansion and renovation of the NTC is consistent with the LWCF grant-in-aid manual requirements governing Flushing Meadows Corona Park.

The USTA and the affiliated United States Tennis Association promote and develop tennis in the community through a wide range of programs. More than 100,000 participants of all ages, the majority of whom are from the local Queens community, participate in hundreds of community tennis programs at the NTC each year. The NTC is home court for more than 70 New York City high schools and colleges, and a number of diverse organizations seeking a place to play tennis or host tournaments. USTA offers below market court rentals to the public at rates calculated under USTA's lease with the City. The grounds of the NTC is are also open 11 months of the year to visitors of Flushing Meadows Corona Park, free of charge. Approximately \$1 million is spent each year for other United States Tennis Association tennis programs in New York City as well, including grants for free tennis programs, free equipment, court refurbishments, and scholarships, all supported by revenues from the US Open.

Through its flagship event, the US Open, USTA has significant world wide worldwide reach and economic impact on the City of New York. Approximately 42 percent of US Open patrons come from outside the New York metro area, including 14 percent from outside the US. United States. During the US Open, attendees, players, media, sponsors, and staff generate substantial demand account for 16 percent of for the City's hotel and hospitality industry occupancy. The US Open also creates 6,000 seasonal jobs, a large percentage of which go to residents of Queens and Brooklyn. On television and through the media, the US Open's reach is global. It attracts 85 million US national TV viewers and is seen in 188 countries, with more than 41,000 hours of coverage.

# 2. PROJECT DESCRIPTION

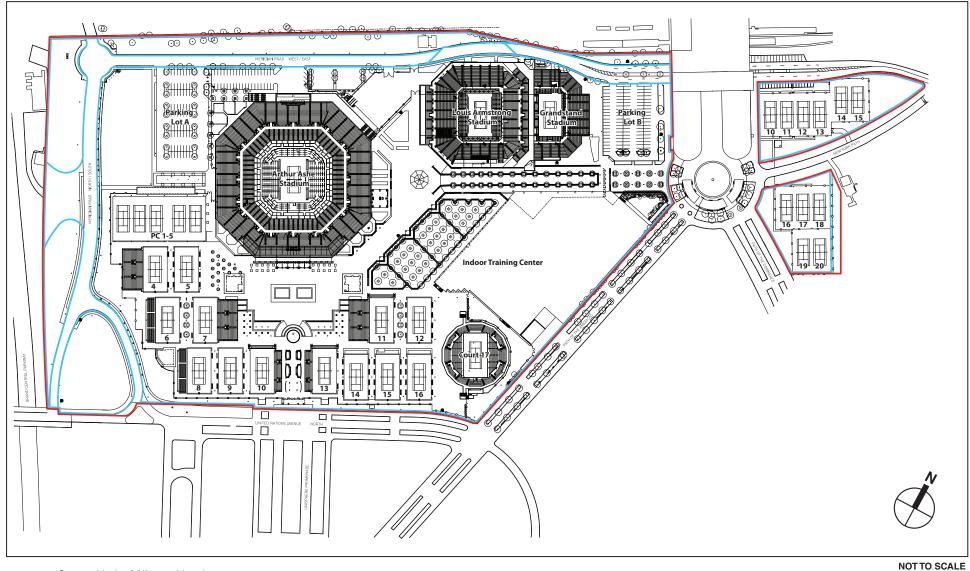
The NTC Strategic Vision would result in a number of physical improvements and alterations to the facility's plan. Overall, the proposed project would add up to 1.020.94 acres to the NTC site, including adding up to 0.76-68 acres of park land that would be alienated, and 0.26 acres of previously alienated park land that is currently not covered included in the lease. Figure 1 shows the approximately 36.3237.48-acre project site and the additional areas of the 42-acre NTC site located in Flushing Meadows Corona Park in Queens; Figures 2 and Figure 3 show the alienated and leased boundaries of the existing and proposed NTC site and the additional up to 1.02-0.94 acres needed provided for as part of the proposed project; Figure 4 shows the current site plan for the NTC; and Figure 5 shows the proposed future site plan under the proposed project. The principal major project elements are summarized in Table 1, and more detailed descriptions of the NTC Strategic Vision plan are as follows: project elements, including new stadiums, tournament courts, ancillary buildings, parking and transportation modifications, and pedestrian enhancements, are provided below.

<u>Table 1</u> NTC Strategic Vision: List of Proposed Improvements

Map No.1	<u>Name</u>	<u>Description</u>
Stadium Improvements and New Construction		
		Demolition of existing 6,000-seat stadium and replacement with 8,000-seat stadium
<u>1</u>	Grandstand Stadium (Stadium 3)	in southwest corner of NTC site
	Louis Armstrong Stadium	Demolition of existing 10,500-seat stadium and replacement with 15,000-seat
2	(Stadium 2)	stadium in place
		Renovation and expansion to include 90,000-gsf administrative/operational space;
3	Arthur Ashe Stadium (Stadium 1)	and canopy above center court
Tournament Court Modifications		
		Replacement of existing courts with five practice courts, three tournament courts,
<u>4</u>	Northwest tournament courts	and viewing platform
<u>5</u>	Southerly tournament courts	Relocation of existing courts 30 to 50 feet to the south
Ancillary Building Construction		
		Construction of new 80,000-gsf administrative and retail building, including four
		tennis courts on its roof, on former site of relocated Grandstand Stadium (Stadium
<u>6</u>	New administrative and retail building	<u>3)</u>
Parking and Transportation Improvements		
		Construction of new 423-space, 2-level garage, including a 6,500-sf transportation
7	New Parking Garage A	center.
<u>8</u>	New Parking Garage B	Construction of new 270-space, 3-level garage
	Relocated connector road and related	Relocation of connector road and sidewalks to new location south of United
9	improvements	Nations Avenue North near Queens Museum of Art parking lot
Pedestrian Enhancements		
<u>10</u>	Arthur Ashe Concourse	Expand existing concourse by 11,000-sf
<u>11</u>	New walkway	Construction of new walkway connecting the new Stadium 3 and Court 17
Notes: See Figure 4 for the location of these elements under existing conditions. See Figure 5 for their proposed future location.		
Source:	USTA	

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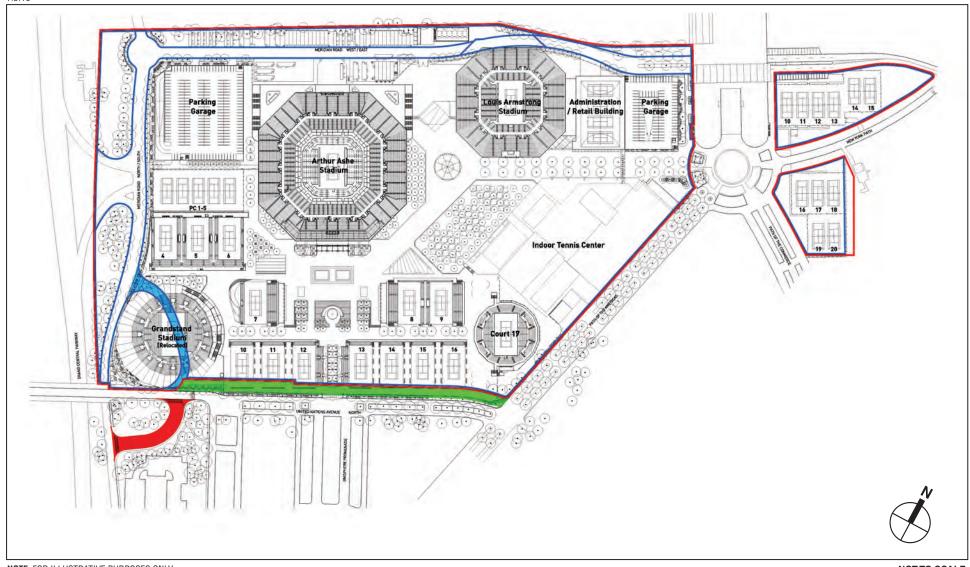
<sup>1</sup> The full NTC is 42.2 acres. The 37.48-acre project site includes: the 35.3-acre portion of the NTC site bounded by Meridian Road, United Nations Avenue North, and Path of the Americas; the 0.94 acres that would be added to the site along the southern and western boundaries; the 0.94-acre Lot S, located west of Meridian Road at the northwest corner of the site; and the approximately 0.3-acre relocated connector road area, which would remain under City ownership and control.



Current Limit of Alienated Lands

Current Limit of NTC Lease

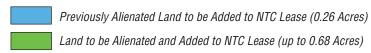
•NOTE: Roads within NTC Site are not included in lease



NOTE: FOR ILLUSTRATIVE PURPOSES ONLY **NOT TO SCALE** 

Proposed Park Road Relocation (Approx. 0.3 Acres) (not part of NTC Lease) Current Limit of Alienated Lands

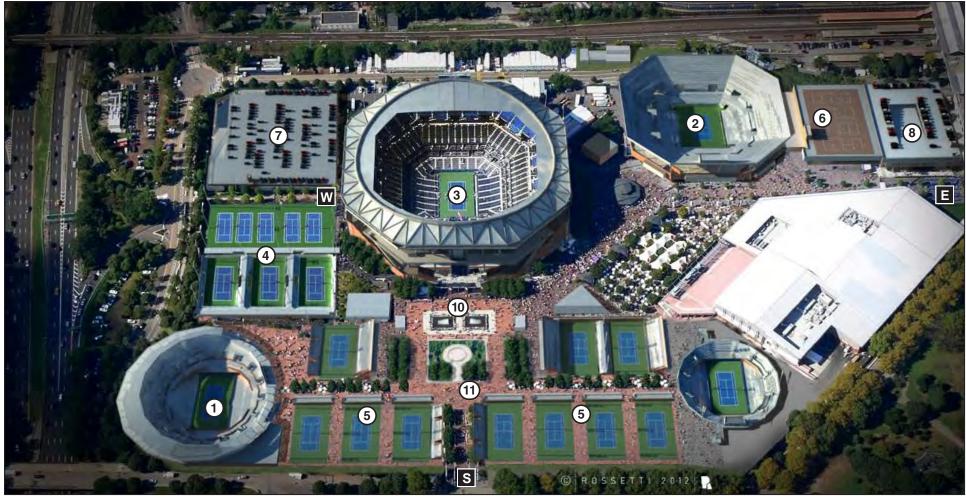
Current Limit of NTC Lease



Proposed Lease Boundary and Alienation Boundary of NTC Site



- 1 Grandstand Stadium
- 2 Louis Armstrong Stadium
- 3 Arthur Ashe Stadium
- 4 Northwest Tournament Courts
- **5** Southerly Tournament Courts
- **6** Retail and Sponsorship Building (See Figure 1-5)
- 7 Parking Lot A
- 8 Parking Lot B
- 9 Existing Connector Road
- **10** Arthur Ashe Concourse
- 11 Walkway (See Figure 1-5)
- E East Gate
- S South Gate
- W West Gate



- 1 Stadium 3
- Stadium 2
- Arthur Ashe Stadium
- Northwest Tournament Courts
- Southerly Tournament Courts
- 6 Retail and Sponsorship Building

- 7 Parking Lot A
- 8 Parking Lot B
- 9 Relocated Connector Road (See Figure 6)
- **10** Arthur Ashe Concourse
- 11 Walkway

- Е East Gate
- South Gate
- West Gate

**NOTE**: FOR ILLUSTRATIVE PURPOSES ONLY DETAIL ALONG SOUTHERN BOUNDARY NOT SHOWN; PLEASE REFER TO FIGURE 3-2 FOR THIS INFORMATION

- A. Reconfigured northwest tournament courts and elevated viewing platform. Currently, the northwest courts include five practice courts and two tournament courts, with bleacher seats. The proposed project would replace these courts and bleachers with five new practice courts and three new tournament courts. There would also be a new elevated viewing platform constructed between the practice and tournament courts. No additional land outside the existing lease boundaries of the NTC would be required for this aspect of the proposed project.
- **B.** Two new parking garages and relocated transportation center. Currently, there is an approximately 200 space surface parking lot and transportation center in the northwest corner of the site and an approximately 100 space surface parking lot in the northwest corner of the site. Under the proposed project, the northwest lot and transportation center would be replaced with an approximately 423 space, 2 level parking garage and 6,500 square foot (sf) transportation center, and the northeast lot would be replaced with an approximately 370 space, 3 level parking garage. No additional land outside the existing boundaries of the NTC would be required for these elements of the proposed project.

#### Relocated Grandstand Stadium.

#### STADIUM IMPROVEMENTS AND NEW CONSTRUCTION

# **GRANDSTAND STADIUM (STADIUM 3)**

The current 6,000-seat Grandstand Stadium is located adjacent to Louis Armstrong Stadium, on its east façade. Built in a part of Grandstand Stadium was built for the 1964-1965 World's Fair Singer Bowl, Grandstand Stadium (Stadium 3)and is at the end of its useful life. The proposed project would replace the existing Grandstand Stadium with a new up to 55-foot tall, 8,000-seat stadium in the southwest corner of the site that. The replacement stadium would becontain approximately 55-31,000-gross square feet tall(gsf) of enclosed space for administrative and operational uses, such as locker rooms, restroom facilities, and first aid facilities. Most of the area in which the stadium would be located is within the boundaries of USTA's lease with DPR. However, a small portion of the new stadium site would be located on the western end of the up to-0.7668 acres of park land that would be alienated as shown on Figure 3. In addition, the DPR area of the City-owned and operated connector road between United Nations Avenue North and Meridian Road, which runs through the leased area in which the new stadium would be located, would be added to the area covered by the lease, increasing the area subject to the lease by approximately 11,449-sf (0.26 acres) as shown on Figure 3.

- C. Relocated connector road. The connector road displaced by the relocation of Grandstand Stadium would be relocated to the area south of United Nations Avenue North near the Queens Museum of Art parking lot, as shown on Figure 6. New pedestrian walkways would also be created; possible locations for these pedestrian walkways are also shown on Figure 6.
- **D.** Relocated tournament courts with a new walkway, along the southern boundary of the site. Currently, there is a row of seven tournament courts on the southern portion of the site. Under the proposed project, four of these courts would be relocated approximately 50 feet to the south and three of these courts would be relocated approximately 30 feet to the south. Allowing space for pedestrian circulation around these courts, the new NTC boundary line under the lease would move south to abut United Nations Avenue North. The expansion of the NTC southern boundary would increase the area subject to the lease by approximately up to 32,973 sf (up to 0.76 acres) as shown on Figure 3. On the northern side of the relocated courts, a new walkway would be constructed, connecting the proposed relocated Grandstand

Stadium with the NTC entrance at the South Gate, the South Plaza and Court 17 on the southeast corner of the site. New bleacher seating areas would also be provided for some of the tournament courts. The area to be added to the NTC lease is currently a mix of landscaped and paved areas, including one lane of the three lane United Nations Avenue North, which would be reduced to two lanes under the proposed plan. The lane that would be eliminated is lightly used, primarily by DPR vehicles and to service the NTC during the US Open.

# REPLACEMENT OF LOUIS ARMSTRONG STADIUM AND PROVISION OF NEW ADJACENT ADMINISTRATIVE AND RETAIL BUILDING. THE EXISTING LOUIS ARMSTRONG STADIUM (STADIUM 2)

Louis Armstrong Stadium (Stadium 2), located in the northeast corner of the site, eontains approximately is a 10,500-seats. Like the \_seat facility. As with Grandstand Stadium, it was built for the 1964-1965 World's Fair Singer Bowl and is at the end of its useful life. After demolition of the existing stadium, a new 15,000-seat , 85-foot tall-stadium would be built on the same site. in an up to 80-foot tall facility. Similar to the existing facility, the new stadium would include approximately 80,000-gsf of enclosed space for concession, retail, broadcasting, and administrative spaceuses, as well as expanded rest rooms, first aid, and guest services facilities.

Since the replacement of Louis Armstrong Stadium would take more than one year to complete, the demolition process would be scheduled so that a temporary replacement stadium could be built for the US Open, on the same site. Construction of the new stadium would continue after the US Open and take-down of the temporary structure. Adjacent to the new stadium at approximately the same location as the existing Grandstand Stadium, a new 2-story, approximately 80,000 sf building, would be built. This building would house administrative and storage space for the NTC, as well as retail space for the US Open.

# **IMPROVEMENTS TO ARTHUR ASHE** STADIUM. THE EXISTING (STADIUM 1)

Arthur Ashe Stadium (Stadium 1), located in the north center portion of the site, is an approximately 23,500 seat facility that was completed in 1997. USTA continues to explore possible methods of covering Arthur Ashe Stadium in the event of rain during the US Open, and is analyzing possible engineering solutions for a canopy system that would attach along the upper edge of the stadium. USTA is also considering the addition of approximately 90,000-gsf of administrative and operational support space on the north side of the stadium, underneath the existing seating platform and above an area currently used for loading and temporary facilities, (including broadcast facilities), along with a reconfiguration of administrative and operational space within the existing stadium building, an expansion of. The existing loading area would remain in the same location, underneath the new structure. Improvements could also be made to the existing concourse areas at the promenade level on the south side of Arthur Ashe Stadium-by approximately 11,000 sf to improve circulation and amenities, and potential façade improvements. Any or all of these options might be constructed as part of the proposed project. Therefore, each will be described and analyzed in the draft environmental impact statement (DEIS).below.

# **TOURNAMENT COURT MODIFICATIONS**

# NORTHWEST TOURNAMENT COURTS

<u>Currently</u>, the northwest courts include five practice courts and two tournament courts, with bleacher seats. The proposed project would replace these courts and bleachers with five new practice courts and three new tournament courts. There would also be a new elevated viewing platform constructed between the practice and tournament courts.

#### SOUTHERLY TOURNAMENT COURTS

Currently, there is a row of seven tournament courts on the southern portion of the site. Under the proposed project, four of these courts would be relocated approximately 50 feet to the south, and three of these courts would be relocated approximately 30 feet to the south. New bleacher seating areas would be provided for some of the tournament courts. To allow for the court relocation and pedestrian circulation around these courts, the new NTC boundary line under the lease would move 25 to 38 feet south to abut the reconfigured United Nations Avenue North and planted area. This would increase the area subject to the lease by approximately 29,534-sf (0.68-acres) as shown on **Figure 3**. On the northern side of the relocated courts, a new walkway would be constructed, as described below.

# **ANCILLARY BUILDING CONSTRUCTION**

#### PROPOSED ADMINISTRATIVE AND RETAIL BUILDING

Adjacent to the new Stadium 2, at approximately the same location as the existing Grandstand Stadium, a new 2-story, approximately 80,000-gsf building, would be built. This building would include approximately 48,300-gsf of space for administrative and storage uses for the NTC, as well as approximately 31,700-gsf of retail storage and merchandise space, much of which would be used as retail space during the US Open. Four courts that were temporarily in use at Lot A would be replaced with four permanent courts on the roof of the proposed administrative and retail building. These courts would be made available to the public on the same basis as the other courts managed by USTA.

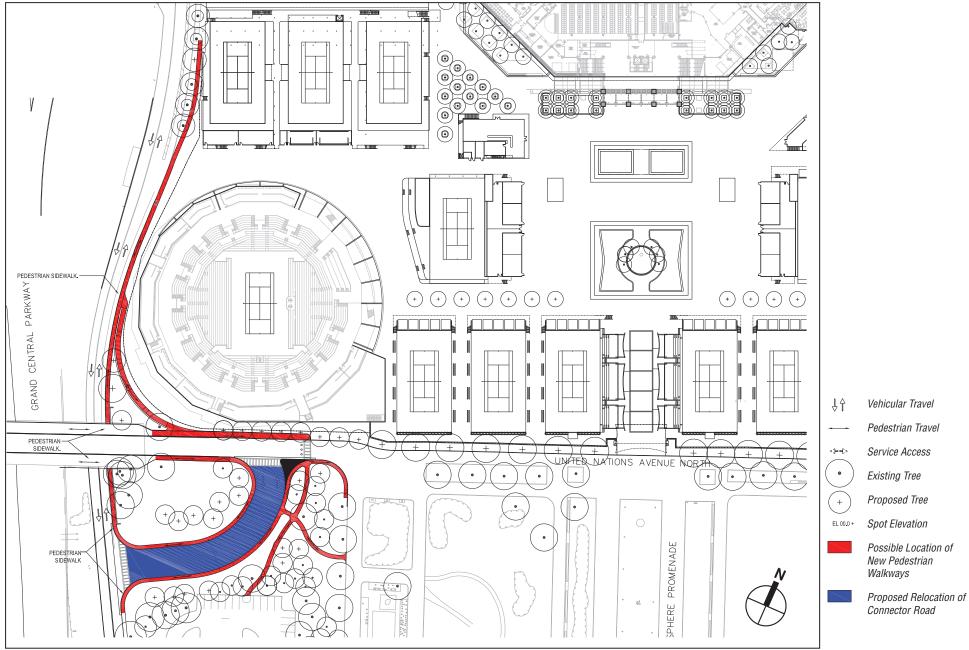
### PARKING AND TRANSPORTATION IMPROVEMENTS

# TWO NEW PARKING GARAGES AND RELOCATED TRANSPORTATION CENTER

Currently, there is an approximately 100-space surface parking lot in the northeast corner of the site (Lot B), and a 200-space parking lot in the northwest corner of the site (Lot A) that additionally contains a transportation center used for staff and facilities for handling player and sponsor transportation and credentials and media credentials, as well as sponsor ticketing and lounge space. Under the proposed project, Lot B would be replaced with an approximately 270-space, 3-level parking garage, and Lot A and the transportation center would be replaced with an approximately 423-space, 2-level parking garage and 6,500 square foot (sf) transportation center.

# RELOCATED CONNECTOR ROAD

The connector road displaced by the relocation of Grandstand Stadium (Stadium 3) would be relocated to an approximately 0.3-acre area south of United Nations Avenue North near the Queens Museum of Art parking lot, as shown on **Figure 6**. New approximately 5 to 6 foot wide pedestrian walkways would also be created; possible locations for these pedestrian walkways are shown on **Figure 6**. As part of the proposed project, the small portion of Meridian Road below the overpass would be widened to connect to an existing bike lane.



NOTE: FOR ILLUSTRATIVE PURPOSES ONLY

Connector Road Relocation Plan

# **PEDESTRIAN ENHANCEMENTS**

#### ARTHUR ASHE CONCOURSE

The existing concourse areas at the promenade level on the south side of Arthur Ashe Stadium (Stadium 1) would be expanded by approximately 11,000-sf, to improve circulation and amenities. Potential façade improvements could also be implemented.

#### PROPOSED WALKWAY

As described above, four of the southerly tournament courts would be relocated approximately 50 feet to the south and three of the southerly tournament courts would be relocated approximately 30 feet to the south. On the northern side of the relocated courts, a new walkway would be constructed, connecting the proposed relocated Grandstand Stadium (Stadium 3) with the NTC entrance at the South Gate, the South Plaza, and Court 17 on the southeast corner of the site. The proposed walkway would improve circulation within the site and include new plantings that would enhance the pedestrian experience. The area to be added to the NTC lease is described below.

# AREAS TO BE ADDED TO NTC SITE

As noted above, the proposed project would require 0.94 acres of land to be added to the NTC site, including 0.68-acres of park land that would be alienated, and 0.26-acres of previously alienated park land that is outside the current lease. The approximately 0.3-acre area that would be affected by the relocated connector road would not be added to the NTC.

The 0.26-acre portion of previously alienated land consists of the existing connector roadway between Meridian Road and United Nations Avenue North. The roadway is mapped park land that was alienated for the 1993 expansion, and contains sidewalks but no other park features.

The 0.68-acre area that would be alienated is located north of United Nations Avenue North, and south of the existing NTC fence line, as shown in **Figure 3**. This area is currently a mix of landscaped and paved areas, including one lane of the three-lane United Nations Avenue North. The lane that would be eliminated is lightly used for walking, running, or bicycling, as well as by DPR vehicles and to service the NTC during the US Open. The landscaped portion includes a triangular median area near the connector road, a median adjacent to the northernmost lane of United Nations Avenue North, and a narrow strip of lawn adjacent to the current NTC fence line. The landscaping includes trees in some areas, but no other notable park features, such as play equipment, benches, or statues. The impacts of alienating this area and adding it to the NTC site are analyzed in Chapter 3, "Open Space and Recreational Resources," including an estimate of the number of park users that would be affected.

# TREE LOSS AND REPLACEMENT

Construction of the proposed project would require removal of trees both outside the existing fence line, including United Nations Avenue North and the proposed location of the connector road south of United Nations Avenue North, and inside the NTC site, including in the vicinity of the practice courts, parking lot A, northwest corner of Arthur Ashe Stadium, west side of parking lot B, west side of the Grandstand Stadium, proposed Grandstand Stadium relocation site, and a small number in the Food Village. Tree replanting and replacement would comply with DPR's applicable rules and regulations. Approximately 422 trees would be removed, which would be transplanted to the extent practicable. Trees that could not be transplanted would be replaced pursuant to City regulations.

# **PARK IMPROVEMENT PROJECTS**

In addition to the improvement of the NTC, which would require the alienation of 0.68 acres of park land, certain additional improvements would be undertaken for the benefit of the general public within Flushing Meadows Corona Park.

A range of possible park improvement projects was developed by DPR for analysis in the EIS. Some examples of possible projects include: conversion of two soccer fields from natural to synthetic turf; reconstruction of one existing synthetic turf soccer field; the development of a new comfort station at Jurassic Playground; vehicular, pedestrian, landscape, and drainage upgrades to an area in the northeast corner of Meadow Lake Drive; and the development of new picnic and barbecue areas and improvements to pathways around Meadow Lake. The approximate locations of these possible park improvements are indicated on **Figure 7**.

The City would not seek replacement park land for the area to be included in the lease because: the land would remain mapped park land (the alienation legislation would authorize the inclusion of park land within the lease); the leased area would remain publicly accessible in the same way the rest of the NTC is publicly accessible; and improvements and upgrades to existing sport fields and infrastructure within Flushing Meadows Corona Park would result in a more meaningful degree of public benefit than an in-kind replacement.

The final selection of park improvement projects would be determined by DPR.

In addition to the capital projects referred to above, and independent of the NTC Strategic Vision, DPR is contemplating other capital projects within Flushing Meadows Corona Park, including various field improvements, undertaking a study to determine the condition of the Porpoise Bridge over the Flushing River (including repair of the bridge's tide gates, in order to improve drainage flow that affects existing park facilities), and exploring a possible Major League Soccer (MLS) stadium.

#### ADDITIONAL STRATEGIC VISION ELEMENTS

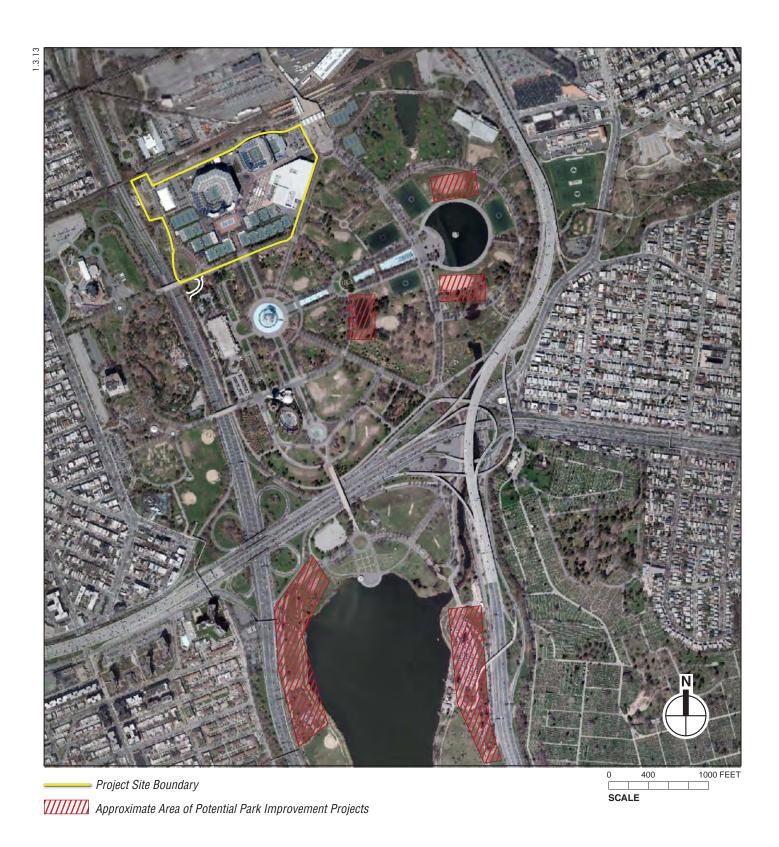
In addition to the physical improvements, the <u>proposed</u> project would allow for an increase in spectator attendance at daytime sessions of the US Open. Specifically, the attendance cap set forth in the NTC lease would increase from 35,000 spectators <u>to 45,000</u> on days when Citi Field is in use, <u>to 45,000</u>; and would increase from 40,000 spectators <u>to 50,000</u> on days when Citi Field is not <u>isin</u> use, <u>to 50,000</u>. There would be no change in attendance for the evening session.

The proposed project would <u>also</u> include <u>various</u> lighting, infrastructure and utility improvements, as well as improvements to landscaping, paving and drainage within the NTC site, with sustainability features. Construction of the project would require removal of trees both outside the existing fence line and inside the NTC site; tree replanting and replacement would comply with DPR's applicable rules and regulations.

Strategic Vision elements A through E, as outlined above, would generally constitute the first phase of the project. Elements F and G, relating to the replacement of Louis Armstrong Stadium and improvements to Arthur Ashe Stadium would be the second phase of the project. Overall completion of the project is expected by approximately 2019.

# PROJECT CONSTRUCTION TIMELINE

Components of the proposed project would be constructed beginning towards the end of 2013, with overall completion by approximately 2019. By 2014, the relocation of the connector road, construction of Parking Garage A, and replacement of the northwest tournament courts would be



Park Improvement Projects Figure 7

expected to be complete, with the anticipated completion of Stadium 3 and the southerly tournament courts following in 2015. By 2016, the canopy over Arthur Ashe Stadium (Stadium 1), construction of the administrative and retail building, and construction of Parking Garage B, would be expected to be complete. The park improvement projects would also be expected to be built by 2016. Stadium 2 would be expected to be complete by 2017, and the addition to Arthur Ashe Stadium is anticipated to be complete by 2019.

#### PROPOSED ACTIONS

#### UNIFORM LAND USE REVIEW PROCEDURE:

Development of the proposed project would require disposition of up to 0.7668 acres of City property by long-term lease for the relocation of the fence and playing courts and a small portion of the Grandstand Stadium along the site's southern boundary, subject to approval pursuant to the Uniform Land Use Review Procedure (ULURP).

#### **LEGISLATION**

The disposition by long-term lease of the up to 0.7668-acre southern boundary area would require a home rule request from the City Council to the State Legislature, and New York State legislation to authorize the alienation of that site. Following that disposition, this area would remain mapped parkland-park land. It is expected that improvements in Flushing Meadows Corona Park would be provided in connection with the alienation of up to 0.7668 acres of park land.

#### OTHER APPROVALS:

Development of the proposed project also would require the following discretionary approvals:

- Amendment of existing lease between DPR and USTA;
- DPR approval under the existing lease for alterations to the site;
- DPR approval for roadway alterations and improvements in Flushing Meadows Corona Park; and
- Coastal Zone consistency determination by <u>DPR and</u> the New York City Planning Commission (<u>CPC</u>) and, possibly, by the New York State Department of State.

The proposed project would require design approvals from the New York City Public Design Commission, and a determination by <u>NPSU.S. Department of the Interior, National Park Service</u> as to whether any approval is required in connection with <u>LWCF</u> <u>Land and Water Conservation</u> <u>Fund-Act program requirements due to previously funded improvements to Flushing Meadows Corona Park.</u>

# ON-GOING CAPITAL PROJECTS AT THE NTC

As part of USTA's on-going capital projects management at the NTC, a range of improvements are typically made to the NTC between US Open periods. These projects are not part of the NTC Strategic Vision and would proceed regardless of the status of the NTC Strategic Vision project. These projects will be considered part of the background condition in which the NTC Strategic Vision project would be built. The capital projects program includes repairs, upgrades and reconstruction of existing facilities and infrastructure, as well as the construction of minor new facilities within the lease boundaries. Some of the current projects that are anticipated in this category include: reconstruction of the Heineken Red Star Café building west of the South Plaza fountain; site-wide upgrades to video technology; replacement of canopies at primary entryways

and departure points; relocation of ticket office, with associated improvements to queuing; renovation of Nike pavilion a retail building; upgrades to food service and retail service locations; and relocation and upgrade of a substation, cooling tower and chiller plant within the leased area north of Meridian Road; and provision of a new broadcast compound (currently in trailers) within the leased area north of Meridian Road.

# 3. CITY ENVIRONMENTAL QUALITY REVIEW

# **CEQR OVERVIEW**

New York City has formulated an environmental review process, City Environmental Quality Review (CEQR), pursuant to the State Environmental Quality Review Act (SEQRA) and its implementing regulations (Part 617 of 6 New York Codes, Rules and Regulations). The City's CEQR rules are found in Executive Order 91 of 1977 and subsequent rules and procedures adopted in 1991 (62 Rules of the City of New York, Chapter 5). CEQR's mandate is to strike a balance between social and economic goals and concerns about the environment. Agencies undertaking, funding, or approving actions interject environmental considerations into their discretionary decisions by taking a "hard look" at the environmental consequences of each of those actions so that all potential significant environmental impacts of each action are disclosed, alternatives that avoid or reduce such impacts are considered, and appropriate, practicable measures to reduce or eliminate such impacts are adopted.

The CEQR process begins with selection of a "lead agency" for the review. The lead agency is generally the governmental agency which is most responsible for the decisions to be made on a proposed action and which is also capable of conducting the environmental review. For the USTA NTC Strategic Vision proposal, the New York City Department of Parks and Recreation (DPR) is the CEQR lead agency.

The lead agency, after reviewing the Environmental Assessment Statement (EAS), has determined that this proposed action has the potential for significant adverse environmental impacts and that an EIS must be prepared. A public scoping of the content and technical analysis of the EIS is the first step in its preparation, as described below. Following completion of scoping, the lead agency oversees preparation of a draft EIS (DEIS) for public review. This review is coordinated with the public review required as part of Uniform Land Use Review Procedure (ULURP). The ULURP application for the proposed project must contain a completed DEIS, so that public review of the DEIS begins with public review under ULURP.

The lead agency and the City Planning Commission DCP are expected to hold a joint ULURP/CEQR hearing during the Commission's DCP's period for consideration of the application. That hearing record is held open for 10 days following the open public session, at which time the public review of the DEIS ends. The lead agency then oversees preparation of a Einal EIS (FEIS), which incorporates all relevant comments made during public review of the DEIS. The FEIS is the document that forms the basis of CEQR Findings, which the lead agency and each involved agency (if applicable) must make before taking any action within its discretion on the proposed action.

#### **SCOPING**

The CEQR scoping process is intended to focus the EIS on potentially significant adverse impacts by ensuring that relevant issues are identified early and studied properly and to eliminate consideration of those impacts that are irrelevant or non-significant. The process, at the same time, allows other agencies and the public a voice in framing the scope of the EIS. During the

period for scoping those interested in reviewing the draft EIS scope <u>Draft Scope of Work</u> may do so and give their comments in writing to the lead agency or at the public scoping meeting. <del>The period</del>

Along with its issuance of a Positive Declaration, DPR issued a draft Scope of Work for the EIS on June 20, 2012. A public scoping meeting was held for the proposed project on July 23, 2012, and additional comments on the Draft Scope of Work will remain open for 10 days following the meeting, at which point the scope review process will be closed. The lead agency will then overseewere accepted until August 3, 2012. After the lead agency considered comments received during the public comment period, this Final Scope of Work was prepared to direct the content and preparation of a Final Scope of Work, which incorporates all relevant comments made on the scope and revises the extent or methodologies of the studies, as appropriate, in response to comments made during scoping. The DEIS will be prepared DEIS. As the next step in the process, once the lead agency has determined that the DEIS is complete, it will be subject to public review, in accordance with the Final Scope of Work. CEQR and ULURP processes with a public hearing and a period for public comment. A Final EIS (FEIS) will then be prepared to respond to those comments received on the DEIS. The lead agency will make CEQR findings based on the FEIS, before making a decision on project approval.

# 4. PROPOSED SCOPE OF THE ENVIRONMENTAL IMPACT STATEMENT

The scope of the EIS will conform to all applicable laws and regulations and will follow the guidance of the <u>2012 CEQR Technical Manual</u>.

The EIS will contain:

- A description of the proposed project and its environmental setting;
- A statement of the environmental impacts of the proposed project, including its short- and long-term effects, and typical associated environmental effects;
- An identification of any adverse environmental effects that cannot be avoided if the proposed project is implemented;
- A discussion of the social and economic impacts of the proposed project;
- A discussion of alternatives to the proposed project and the comparable impacts and effects of such alternatives:
- An identification of any irreversible and irretrievable commitments of resources that would be involved in the proposed project should it be implemented;
- A description of mitigation measures proposed to minimize significant adverse environmental impacts;
- A description of the growth-inducing aspects of the proposed project, where applicable and significant;
- A discussion of the effects of the proposed project on the use and conservation of energy resources, where applicable and significant; and
- A list of underlying studies, reports or other information obtained and considered in preparing the EIS.

#### FRAMEWORK FOR ENVIRONMENTAL REVIEW

The 2012 City Environmental Quality Review (CEQR) Technical Manual will serve as the general guide on the methodologies and impact criteria for evaluating the proposed project's potential effects on the various environmental areas of analysis.

In disclosing impacts, the EIS considers the proposed project's potential adverse impacts on the environmental setting. Because the proposed project is expected to be completed by 2019, its environmental setting is not the current environment, but the future environment. Therefore, the technical analyses and consideration of alternatives assess current conditions and forecast these conditions to 2019 for the purposes of determining potential impacts. The EIS will provide a description of "Existing Conditions" and assessments of future conditions without the proposed project ("Future Without the Proposed Project") and with the proposed project ("Probable Impacts of Future With the Proposed Project").

The <u>future without Future Without</u> the <u>proposed project Proposed Project</u>—also known as the "No—<u>Build scenario-Action condition</u>"—in all technical areas assumes that none of the discretionary actions are approved. In this case, absent the proposed actions, the proposed project would not be implemented.

The proposed actions would allow for the development of a series of improvements to the NTC. Completion of these improvements is characterized as the "Build-With Action condition" or the Future wWith the Proposed Project.

In each of the technical areas of the EIS, the proposed project will be compared to the No-Build scenario-Action condition.

As stated, the analyses for the proposed action will be performed for the expected year of completion of construction of the proposed project (2019). The "No—Build\_Action" future baseline condition to be analyzed under "The-Future Without the Proposed Action—Project" in all technical chapters will assume that absent the proposed action, the NTC will remain in its current condition, but that other independent improvements and maintenance will occur.

Based on the preliminary screening assessments outlined in the *CEQR Technical Manual* and as described below and in the EAS, the following environmental areas would not require detailed analysis for the proposed project in the EIS: socioeconomic conditions; community facilities and services; solid waste and sanitation; and energy. The specific areas to be included in the EIS, as well as their respective tasks, are described below.

#### PROJECT DESCRIPTION

The first chapter of the EIS introduces the reader to the action and sets the context in which to assess impacts. The chapter will contain a project identification (brief description and location of the action); the background and/or history of the action, a statement of purpose and need for the proposed action; a detailed description of the proposed action and development program and project siting and design; and discussion of approvals required, procedures to be followed, and the role of the EIS in the process. This chapter is the key to understanding the proposed action, and gives the public and decision makers a base from which to evaluate the action against both No Build the No-Action condition and alternative options.

The project description will include appropriate items from the ULURP application and will include a discussion of key project elements, such as site plans and elevations, access and circulation, and other project features. The section on required approvals will describe all public

actions required to develop the project. The role, if any, of any other public agency in the approval process will also be described. The role of the EIS as a full disclosure document to aid in decision making will be identified and its relationship to any other approval procedures will be described.

# LAND USE, ZONING, AND PUBLIC POLICY

The proposed project would alter the NTC, change land uses in a small portion of Flushing Meadows Corona Park, and would require discretionary actions related to the disposition of City property and the lease between USTA and DPR. Therefore, the EIS will include a detailed land use assessment of the proposed action's consistency with land use, zoning, and public policy, in accordance with the *CEQR Technical Manual*. Further, information on existing land use now and in the future without the proposed action is important to set the context in which many of the other technical tasks are understood. The land use tasks are as follows:

- Define study area. The land use study area will extend to approximately a ¼-mile beyond the NTC <u>project</u> site, which is the area where the proposed project has the potential to affect existing land use, land use trends, and overall neighborhood character.
- Describe existing land uses on the project site and in the study area. A land use survey will be conducted to determine predominant land uses in the study area. The land use survey will focus on issues of compatibility of the proposed project with surrounding uses. Any recent development activity in the area will be described.
- Map and analyze the existing zoning and other land-use-related public policy in the study area and provide a clear discussion of the existing zoning regulations and any other zoning or public policy actions pending in the area.
- Prepare a list of future projects in the study area and describe how these projects might affect land use patterns and development trends in the study area in the future without the project. Also, identify any public policy actions that could affect land use patterns and trends in the study area as they relate to the proposed action.
- Assess impacts of the proposed project on land use and land use trends, zoning, and public
  policy. Project impacts relate to issues of compatibility with surrounding land use, zoning,
  and other public policy, and the effect of the action on ongoing development trends and
  conditions in the area.
- Because the NTC site is located within the State and City's Coastal Zone, it will be assessed for its consistency with the Local Waterfront Revitalization Program (LWRP). A LWRP consisting of 10 policies was approved by the New York State Department of State (NYSDOS) in August 2002. These policies are used as the basis for evaluation of discretionary actions within the City's designated Coastal Zone. This analysis will review the 10 policies and assess where applicable, the general consistency of the project with the policies.

# OPEN SPACE AND RECREATIONAL FACILITIES RESOURCES

Open space is defined as publicly or privately owned land that is publicly accessible and operates, functions, or is available for leisure, play, or sport, or set aside for the protection and/or enhancement of the natural environment. An analysis of open space is conducted to determine whether or not a proposed project would have direct effects resulting from the elimination or alteration of open space, and/or indirect effects resulting from overtaxing available open space due to an increased user population.

#### DIRECT EFFECTS

According to the *CEQR Technical Manual*, an assessment of a project's potential direct effects may be appropriate if the project would result in a physical loss of publicly accessible open space (by encroaching on an open space or displacing an open space); change the use of an open space so that it no longer serves the same user population (e.g., elimination of playground equipment); limit public access to an open space; or cause increased noise or air pollutant emissions, odors, or shadows on public open space that would affect its usefulness, whether on a permanent or temporary basis.

The proposed project would require construction on the NTC site, which is within a City park. Specifically, the proposed project would relocate the fence line along the southern boundary of the site approximately 28 to 3850 feet to the south, requiring alienation of up to 0.7668 acres of park land to be added to the NTC lease. It would also involve construction on the southwest portion of the NTC site located outside the existing fence line. The 0.26-acre connector road between United Nations Avenue North and Meridian Road, which was alienated for the NTC in 1993, would also be added to the NTC lease. The existing connector road would be relocated to a 0.3-acre area south of United Nations Avenue North. Because the project would require alienation of park land, a detailed an assessment of the proposed project's direct effects on open space will be provided in the EIS. This assessment will consider the number of users that would be affected as well as the type, quantity, and quality of displaced publicly accessible open spaces. The analysis will provide a comparison of open space conditions with and without the project, as well as a discussion of potential effects on users.

#### INDIRECT EFFECTS

Indirect effects may occur when the population generated by a project would be sufficiently large to noticeably diminish the ability of an area's open space to serve the future population. The population thresholds for a CEQR assessment of indirect effects vary depending upon the current adequacy of open space in the project's study area. The proposed project is located within Flushing Meadows Corona Park, and is therefore considered well-served for open space according to the CEQR Technical Manual. If a project is located in a well-served area, an open space assessment should be conducted if a proposed action is expected to generate more than 350 residents or 750 workers. The proposed project would result in no new residents and approximately 100 additional workers on site. Therefore the proposed project would not have any significant indirect adverse impacts on open space, and further analysis of indirect effects is not necessary.

# **SHADOWS**

The CEQR Technical Manual requires a shadows assessment for proposed actions that would result in new structures (or additions to existing structures) greater than 50 feet in height or located adjacent to, or across the street from, a sunlight-sensitive resource. Such resources include publicly accessible open spaces, important sunlight-sensitive natural features, or historic resources with sun-sensitive features.

The proposed project would result in several new structures or additions to structures, including parking garages and stadiums. Including the height of lighting above the new stadiumspossible canopy system under consideration for Arthur Ashe Stadium, the tallest proposed structure on the project site would reach up to approximately 1560 feet in height. Since the project site is adjacent to Flushing Meadows Corona Park, a shadows screening assessment is required to

determine whether new shadows would be long enough to fall on vegetation or recreation areas in the surrounding park land.

If the screening assessment cannot eliminate the possibility of new shadows on sunlightsensitive resources, a more detailed analysis will be undertaken to determine the extent and duration and potential effects of any such new shadows.

# HISTORIC AND CULTURAL RESOURCES

Historic and cultural resources include both architectural and archaeological resources. According to the *CEQR Technical Manual*, a historic and cultural resources assessment is required if there is the potential to affect either archaeological or architectural resources. The *CEQR Technical Manual* identifies historic resources as districts, buildings, structures, sites, and objects of historical, aesthetic, cultural, and archaeological importance. Historic resources include designated New York City Landmarks (NYCLs) and Historic Districts; properties calendared for consideration as NYCLs by the New York City Landmarks Preservation Commission (LPC) or determined eligible for NYCL designation (NYCL-eligible); properties listed on the State and National Register of Historic Places (S/NR) or formally determined eligible for S/NR listing (S/NR-eligible), or properties contained within a S/NR listed or eligible district; properties recommended by the New York State Board for listing on the S/NR; National Historic Landmarks (NHLs); and potential historic resources (i.e., properties not identified by one of the programs listed above, but that appear to meet their eligibility requirements).

#### ARCHAEOLOGICAL RESOURCES

Since elements of the NTC Strategic Vision Plan-would entail in-ground disturbance, it is necessary to analyze the potential impacts of the proposed project on archaeological resources. The project site was formerly inundated by saltwater marshes that formerly once surrounded Flushing Creek. During the late 19th and early 20th centuries, the area was used as a dumping ground, and large quantities of ash were used to fill the marshes. In preparation for New York's first World's Fair in 1939, the ash hills were leveled, the Grand Central Parkway was constructed, and a portion of the World's Fair complex was built on the project site. The NTC was later constructed on the site in the 1970s. The significant quantities of fill present on the site as well as the lack of historic development in the area suggest that it is unlikely that the proposed project would impact undisturbed archaeological resources dating to either the precontact or historic periods. As recommended in the CEQR Technical Manual, LPC will be was contacted regarding the proposed development area's potential for archaeological sensitivity related to areas where the proposed project would result in subsurface disturbance. If LPC determines that the proposed development area may be sensitive for archaeological resources, the following work will be undertaken: In addition, LPC was consulted regarding the potential archaeological sensitivity of other areas in Flushing Meadows Corona Park that could be the site of park improvement projects. In letters dated September 7, 2012 and September 10, 2012, LPC determined that none of these areas were sensitive for archaeological resources. Therefore, no additional analysis of archaeological resources is required.

- Prepare a Stage 1A Archaeological Assessment for LPC review. The Stage 1A
   Archaeological Assessment will identify the potential for areas identified by LPC as
   requiring further study to contain precontact period and/or historic period archaeological
   resources.
- Qualitatively discuss any impacts on potential archaeological resources that are expected in the future without the proposed project.

- Describe the proposed project and the potential impact it could have on archaeological resources through subsurface disturbance.
- If applicable, develop measures to avoid, minimize, or mitigate any adverse impacts on archaeological resources in consultation with LPC.

#### ARCHITECTURAL RESOURCES

The project site does not contain any historic resources. Though Louis Armstrong Stadium (Stadium 2) was originally constructed as the Singer Bowl for the 1964-1965 World's Fair, it was extensively remodeled and expanded for NTC use in 1978, and as such no longer retains historic or architectural integrity. It was also further altered as part of the 1993 NTC project that was completed in 1997. Therefore, the architectural resources analysis will assess the project's potential to affect historic resources in the surrounding area, which includes a number of known historic resources related to the 1964-1965 World's Fair: Unisphere and its pools and fountains (NYCL, S/NR-eligible), the Hall of Science (S/NR-eligible), and the New York State Pavilion (S/NR-eligible).

The following tasks will be undertaken as part of the architectural resources analysis:

- Within an approximately 400-foot study area, map and briefly describe known architectural resources. Longer contextual views available beyond the 400-foot study area will also be considered, as appropriate.
- Using information from the 1993 FEIS as a basis, identify properties that appear to meet the eligibility criteria for <a href="NYLC">NYCL</a> designation and/or S/NR listing in study area. Map and briefly describe any potential architectural resources.
- Qualitatively discuss any impacts on architectural resources that are expected in the future without the proposed project as a result of other expected development projects.
- Assess the project's potential for direct and indirect (contextual and visual) impacts on any known or potential architectural resources.
- If applicable, develop measures to avoid, minimize, or mitigate any adverse impacts on architectural resources in consultation with LPC-and OPRHP.

#### URBAN DESIGN AND VISUAL RESOURCES

According to the methodologies of the CEQR Technical Manual, if a project requires actions that would result in physical changes to a project site beyond those allowable by existing zoning and which could be observed by a pedestrian from street level, a preliminary assessment of urban design and visual resources should be prepared. Though the NTC site is not subject to zoning, the proposed project would result in physical changes to the project site that would be visible to the pedestrian from public areas including Flushing Meadows Corona Park and elevated locations, such as the Passagrelle Building.

Therefore, a preliminary analysis will be undertaken as follows:

Prepare a concise narrative of the existing conditions of the project site and the study area of approximately a ¼-mile. The study area for the preliminary assessment of urban design and visual resources will be consistent with that of the study area for the analysis of land use, zoning, and public policy. The analysis will draw on information from field visits to the project site and study area.

- Based on planned and proposed development projects and using the information gathered above for existing conditions, assess whether and how urban design conditions are expected to change in the future without the proposed project.
- Assess qualitatively if and how the proposed project would affect the pedestrian's experience of the built environment, and determine the significance of those changes. The preliminary assessment will present photographs, building heights, project drawings and site plans, and view corridor assessments as appropriate.

#### NATURAL RESOURCES

A natural resources assessment is conducted when such resources are present on or near a project site, and when an action involves disturbance to natural resources. The *CEQR Technical Manual* defines natural resources as "(1) the City's biodiversity (plants, wildlife and other organisms); (2) any aquatic or terrestrial areas capable of providing suitable habitat to sustain the life processes of plants, wildlife, and other organisms; and (3) any areas capable of functioning in support of the ecological systems that maintain the City's environmental stability."

As described above, the project site comprises approximately 35.3 acres of the NTC site, plus an additional up to 44,422 square feet (up to 1.02 acres) of City park land within Flushing Meadows Corona Park. The project site's terrestrial habitat has been developed with recreational features and ancillary buildings associated with the NTC (e.g., courts, stadiums, pathways, surface parking) and landscaped areas that include grass fields surrounded by trees, and trees along pathways and streets.

The natural resources assessment will describe the existing natural resources on the project site (e.g., floodplains, terrestrial habitats and biota including rare, special concern, threatened and endangered species) within the project site with a focus on the areas of disturbance in the NTC Strategic Vision. This description of existing natural and water resources will be developed on the basis of information from literature sources and other information obtained from governmental and non-governmental agencies, combined with a site reconnaissance visit. Given the nature of the habitats on the site, and the availability of existing information on possible bird use at other times of the year (e.g., New York State Department of Environmental Conservation [NYSDEC] Bird Breeding Atlas, Audubon Christmas Bird Count)), the spring survey is expected to be sufficient to characterize wildlife use. For vegetation, the spring survey combined with the tree survey is expected to be sufficient to characterize the vegetation present on the project site. The site and adjacent areas would be checked against the National Wetlands Inventory (NWI) and the NYSDEC wetlands mapping in the review of existing information sources. The presence of wetlands would also be assessed during site reconnaissance. The natural resources analysis will assess the potential for the construction and operation of the proposed project to impact floodplains and natural resources. Natural resources impacts to be discussed could include direct or indirect impacts on terrestrial resources due to removal or enhancement of existing vegetated areas and other impacts.

The natural resources analysis will:

- Identify natural resources of concern to the state, federal, and city agencies within the areas of disturbance within the project site;
- Identify the regulatory programs that protect floodplains, wildlife, threatened or endangered species, or other natural resources within the project site;

- Use existing information available from published literature and sources such as New York Natural Heritage Program on line online resources; existing NYSDEC datasets (e.g., Breeding Bird Atlas data, Herp Atlas Project, etc.); New York City Department of Parks and Recreation DPR; information on state and federally listed species from NYSDEC and the United States Fish and Wildlife Service (USFWS); and other resources and the results of site reconnaissance to qualitatively describe terrestrial habitats and biota present at the project site, and in particular, within the areas of disturbance for the proposed project;
- Assess the future <u>No-Action</u> conditions for natural resources within the approximately 400-foot vicinity of the project site without the proposed project;
- Assess the potential impacts to the projected future floodplain resources, taking into consideration projections of sea level rise, and to aquatic and terrestrial resources, from the proposed project;
- Identify the number and types of trees that would be removed as a result of the project and any plans for replanting or replacing of such trees; and
- Identify the measures that would be developed, as necessary, to mitigate and/or reduce any of the proposed project's potential significant adverse effects on floodplains and natural resources (e.g., tree replacement).

#### HAZARDOUS MATERIALS

This task involves summary of a Phase I Environmental Site Assessment (ESA) <u>and Phase II</u> <u>Subsurface Investigation</u> prepared for the project site. The Phase I ESA examines the potential for the presence of hazardous materials based on:

- The land use history of the project site (determined by review of historic maps, atlases, and other historical records).;
- Records maintained by the United States Environmental Protection Agency (EPA) and the New York State Department of Environmental Conservation (NYSDEC) regarding the presence of identified problem sites and activities on or adjacent to the project site, including registered underground storage tanks, hazardous waste disposal sites, hazardous waste generators or treatment facilities, and hazardous substance releases. The database search areas will be at least as extensive as that in ASTM Standard E1527-05.
- Available information on subsurface conditions (including geology and hydrogeology), including reports on prior hazardous material investigations in the vicinity—<u>: and</u>
- An inspection of the project site for any evidence of potential contamination, such as drums, tanks, or stored chemicals. Structures will be viewed for signs of potential hazardous materials (e.g., asbestos or lead-based paint). Current property management representatives will be interviewed to obtain information regarding site conditions.

The Phase II Subsurface Investigation further determines the potential for contamination based on the results of laboratory analyses of subsurface soil, groundwater and soil gas samples collected from areas that where subsurface disturbance would occur associated with the proposed project.

The historical use of the project site as an "ash dump" is well documented and prior projects at the NTC and in the vicinity have encountered and sampled these materials, which can contain elevated levels of metals, semivolatile organic compounds (SVOC), and methane gas. The need for additional testing and remediation or other special measures required during excavation associated with the proposed project will also be discussed.

#### WATER AND SEWER INFRASTRUCTURE

The CEQR Technical Manual outlines thresholds for analysis of a project's water demand and its generation of wastewater and stormwater. For the proposed project, an analysis of the water supply is not warranted since the project would not result in a demand of more than 1 million gallons per day (gpd) and is not located in an area that experiences low water pressure, such as the Rockaway Peninsula or Coney Island. An analysis of the proposed project's effects on wastewater and stormwater infrastructure is warranted because the proposed project site is greater than 5 acres and would result in an increase in impervious surfaces. The New York City Department of Environmental Protection (NYCDEP) will be consulted during the preparation of the preliminary stormwater and wastewater infrastructure assessment.

- The existing stormwater drainage system and surfaces (pervious or impervious) on the project site will be described, and the amount of stormwater generated on the site will be estimated using NYCDEP's volume calculation worksheet. Drainage areas with direct discharges and overland flow will be presented.
- The existing sewer system serving the NTC site will be described based on records obtained from NYCDEP. Records obtained will include sewer network maps, drainage plans, capacity information for sewer infrastructure components, and other Freedom of Information Law (FOIL) requests (such as sewer backup complaints/repair data). if warranted. The existing flows to the <a href="Itallman Island Bowery Bay">Itallman Island Bowery Bay</a>—Waste Water Treatment Plant (WWTP) that serves the site will be obtained for the latest 12-month period, and the average dry weather monthly flow will be presented. Existing capacity information for pump stations, regulators, etc. downstream of the affected drainage area will be presented based on available information.
- Any changes to the site's stormwater drainage system and surface area expected in the future
  without the proposed project will be described. Any changes to the sewer system that are
  expected to occur in the future without the proposed project will be described based on
  information provided by NYCDEP.
- Assess future stormwater generation from the proposed project and assess the project's
  potential to create impacts. The assessment will discuss any planned sustainability elements
  and best management practices (BMPs) that are intended to reduce stormwater runoff from
  the site. Changes to the site's proposed surface area (pervious or impervious) will be
  described, and runoff coefficients and runoff for each surface type/area will be presented.
  Volume and peak discharge rates of stormwater from the site will be determined based on
  the NYCDEP volume calculation worksheet.
- Sanitary sewage generation for the project will be estimated. The effects of the incremental
  demand on the system will be assessed to determine if there will be any impact on operations
  of the WWTP.
- Based on the assessment of future stormwater and wastewater generation, the change in flows and volumes to the combined sewer system and/or waterbodies due to the proposed project will be determined.

# TRAFFIC AND TRANSPORTATION

The CEQR Technical Manual states that a quantified transportation analysis may be warranted if a proposed action results in 50 or more vehicle trips and/or 200 or more transit/pedestrian trips during a given peak hour. These thresholds will be exceeded during a portion of the two\_week event condition of the US Open. The transportation analysis will take into consideration that this event would occur approximately ten days per year. The EIS transportation impact assessment

will evaluate vehicular and pedestrian access and circulation and identify the potential impacts due to the project-generated trips on key area intersections, highway elements, and nearby transit services during the critical time period. As part of the operational analyses, an assessment of vehicular and pedestrian safety based on recent accident data will also be prepared. The EIS transportation impact assessment, focusing on the less than two-week period when the project's proposed increase in attendance would be experienced, will evaluate the analysis elements, determined via the methodology described below. The transportation scope will include the following tasks:

#### TRAVEL DEMAND AND SCREENING ASSESSMENT

- Prepare travel demand estimate and transportation analysis screening. Detailed trip estimates of the proposed development program will be prepared using site-specific sources based on historical trends and recent data collection efforts. The trip estimates will be summarized for the critical analysis time period by mode of travel and person vs. vehicle trips. In addition to vehicular trips, the trip estimate will also identify the numbers of peak hour person trips made by transit and the numbers of pedestrian trips. As recommended by the CEQR Technical Manual and in coordination with the New York City Department of Transportation (NYCDOT), the appropriate traffic, transit, and pedestrian elements will be selected for analysis.
- Prepare travel demand estimates for No-Build-Action condition projects. For the detailed analyses of various transportation elements, the projection of future traffic, transit, and pedestrian volume levels will incorporate trips from known No-Build-Action condition projects. The projection of these trips would be based on the approved set of travel demand factors and other appropriate references. Consistent with the methodology of the Shea Stadium Redevelopment Final Environmental Impact Statement (FEIS) and accounting for actual Citi Field operations, it is expected that the development of the No-Build scenario-Action condition will include a projection of future event-related traffic for a New York Mets game reflecting an 85th percentile capacity condition.

#### **TRAFFIC**

• Study Methodology. The project will follow a data collection program and analysis methodology consistent with the *CEQR Technical Manual*. The project study area will include area local roadways, intersections, and freeways, ramps, and connector service roads—Long Island Expressway, Grand Central Parkway, Van Wyck Expressway, Whitestone Expressway, Northern Boulevard, Roosevelt Avenue, and College Point Boulevard.

Where appropriate, the analysis of local intersections will be performed using *Highway Capacity Manual* (HCM) methodologies, incorporating the appropriate roadway geometries, operating parameters, and observed traffic flow conditions. However, the traffic management operations at some locations during event conditions tend to override normal intersection operations, limiting the use of traditional quantified methodologies. In addition, some analysis locations along the highway segments will likely be operating under highly saturated conditions that may exceed the analysis constraints of HCM methodologies. For these highway and roadway locations, a more semi-quantitative/qualitative analysis approach will be applied to satisfy CEQR requirements in coordination with NYCDOT. The analysis may utilize a mix of volume/capacity comparisons, queuing and speed observations,

and limited HCM analyses to determine the extent of increase queuing and delays that could potentially occur with the projected increase in traffic attributed to the project.

The proposed approach will also address the role of the New York City Police Department (NYPD) on maintaining operational conditions. Under special event conditions such as the U.S.US Open—tournament, the NYPD operates a transportation management plan that includes certain street closures, restriction of turning movements, changes in travel directions, and the use of Traffic Control Officers (TCOs) to maintain and direct traffic flow. The objective of the TCO—is—TCOs are to ensure the efficient flow of traffic while maintaining safe operating conditions. During the arrival period, the TCOs are tasked with getting all event traffic off of the local roadways and highways and onto the project site as quickly as possible. Conversely, during the departure period, the TCOs are tasked with clearing out the on-site parking facilities and routing all event traffic to the local roadways and highways as directly as possible. The TCOs make every effort to remain on—site until the last vehicle departs the event. A detailed understanding of the roles of the TCOs is a significant component to analysis methodology and a key driver to the development of the semi-quantitative/qualitative analysis approach.

- Define traffic study area. The traffic study area will include key intersections along the travel
  corridors that provide access to and egress from the proposed project area. Manual turning
  movement count locations were identified to capture the primary access points between the
  NTC and Citi Field facilities and the local roadway and highway network.
- Identification of peak hours. The project will result in a 10,000-person increase in permitted attendance at some daytime events during the US Open; evening attendance will not change due to the project. Based on a review of previous studies, NTC Patron Survey data, the weekday evening peak period (5:00 PM to 8:00 PM) was identified to be the critical peak period representing a reasonable worst case scenario. In addition to typical peak commuter activity, the weekday evening peak period experiences an overlap of tennis patrons departing from the daytime event, patrons arriving for the evening event, and, for some dates, baseball fans arriving for a Mets home game. Previous analyses have identified that this peak condition typically occurs between 6:30 PM and 7:30 PM. ATR-Automatic Traffic Recorder (ATR) data will be collected and summarized to validate these conditions.

For purposes of this study, the analysis will focus on the weekday evening peak hour with a Mets home game (a "conflict day") and without a Mets home game (a "non-conflict day") with a specific focus on the potential impacts created from the increase in vehicles departing the daytime US Open event-session.

Perform traffic data collection. Traffic volumes and relevant data at the study area intersections were collected in during the 2011 US Open, consistent with CEQR guidelines via a combination of manual and machine counts. Manual turning movement and vehicle classification counts will be conducted for the peak period of event activity. The manual counts have been supplemented with continuous (10-day) Automatic Traffic Recorder (ATR)—ATR counts at key locations to identify temporal and daily traffic variations. Information pertaining to street widths, traffic flow directions, lane markings, parking regulations, and bus stop locations at study area intersections were inventoried. Traffic control devices (including signal timings) in the study area have been recorded and will be verified with official signal timing data from the New York City Department of Transportation (NYCDOT).NYCDOT.

- Traffic data collection and special event conditions. Due to the short duration of the US Open-tennis tournament and the limited opportunity to collect traffic data, the actual data collection program was adjusted (expanded or reduced) to reflect actual field conditions and scheduling changes determined by the USTA, New York Mets, and weather conditions.
- Manual Turning Movement Counts. The manual turning movement count data will be collected during the weekday evening peak period and studied to identify selected locations for analysis. Turning movement counts have been collected from 5:00 PM to 8:00 PM. Based on the detailed vehicle trip assignments for these this time periods, and in coordination with the lead and involved agencies, manual turning movement counts were collected at local intersections, US Open Tennis Center NTC access points, parking lot entrances, and highway ramps. The survey program included data collected from following roadways during the US Open:
  - College Point Boulevard local intersections near the access to Flushing Meadows Corona Park and the area highways such as the Long Island Expressway and Van Wyck Expressway-;
  - Roosevelt Avenue local intersections in the immediate vicinity of Citi Field and the <del>US Open Tennis Center. NTC;</del>
  - Meridian Road internal access points between the Flushing Meadows Corona Park's internal roadway and the NTC, parking areas and local highways such at as the Van Wyck Expressway and Grand Central Parkway: and
  - Shea <u>Drive Road</u> entrance points to Citi Field and access points to local roadways and highways such as Northern Boulevard and the Grand Central Parkway.
- Vehicle Classification Counts. Manual vehicle classification counts have been collected at selected locations on the highway segments and representative manual turning movement count locations.
- Automatic Traffic Recorders (ATRs). ATR counts have been collected in coordination with the manual turning movement count program. The ATRs included continuous hourly counts at control points on local roadways and highways, including the Long Island Expressway, Van Wyck Expressway, Grand Central Parkway, Whitestone Expressway, College Point Boulevard, Meridian Road, and Shea Drive-Road.
- Travel Time Runs. Travel time runs have been collected along key routes during a conflict date to obtain travel time and speed samples for vehicles departing the US Open.
- Visual observations. The traffic data collection efforts were accompanied by field observations of traffic flow and roadway congestion characteristics, such as signal cycle failures, low travel speeds, saturated conditions, residual queuing, and spillbacks. Site observations will include video surveillance of the local highways at site access points and other critical areas during the event's peak hours. Visual observations also focused on documenting the activities of the TCOs and their role in maintaining traffic flow.
- Conduct existing conditions analysis. Weekday event PM peak hour traffic volumes will be prepared for the capacity analysis of study area intersections. This analysis will be conducted using the 2000 Highway Capacity Manual (HCM) methodology with the latest approved Highway Capacity Software (HCS). The existing volume-to-capacity (v/c) ratios, delays, and Levels of Service (LOS) for the peak hour will be determined. Where appropriate, the capacity analysis and methodology may be adjusted to reflect a semi-quantitative/qualitative approach to address traffic operations experienced under special event conditions.

- Develop the future No-Build-Action condition. Where appropriate, future No-Build-Action condition traffic volumes will be estimated by adding a background growth, in accordance with CEQR guidelines, to existing traffic volumes, and incorporating incremental changes in traffic resulting from other projects in the area. Trip estimates generated for future projects and the modes of transportation for these trips will be determined for the peak analysis hour for conflict and non-conflict days using standard sources, census data, and information from other environmental impact studies. Physical and operational changes that are expected to be implemented independent of the proposed project, if any, would also be incorporated into the future traffic analysis network. The development of the No-Build scenario-Action condition will also include a projection of future event-related traffic for a Mets home game reflecting 85th percentile capacity condition. The No-Build-Action traffic conditions at the study area intersections and other roadway elements will be determined, where possible, following the same methodology used for the existing conditions analyses.
- Perform traffic impact assessment for the proposed project. Where appropriate, project-generated vehicle trips will be overlaid onto the future No-Build-Action condition traffic network for the weekday PM peak hour. Physical and operational changes, particularly those related to site access to the proposed uses, will be incorporated into the analyses. At critical highway locations, a semi-quantitative/qualitative analysis approach will be followed. This approach may incorporate volume/capacity comparisons, queuing and speed observations, and limited HCM analyses, to determine the extent of increased queuing and delays that could potentially occur with the projected traffic volume increases. The proposed approach will also address the role of traffic agents the TCO on maintaining operational conditions. Where impacts are identified, feasible traffic engineering and traffic management options will be identified to mitigate the impacts.

#### **PARKING**

- Analyze current and future parking conditions. An inventory of the special event parking supply and utilization as well as on-street parking regulations in the parking study area has been performed to obtain data for the event condition. Based on the travel demand estimates, a parking accumulation analysis will be prepared to determine the anticipated demand of the proposed project and evaluate the anticipated utilization of the current and planned on-site parking facility configurations.
- Parking analysis. A parking demand and inventory survey has been conducted at each parking lot for a US Open daytime <u>session</u> event with <u>and without</u> a Mets home game. The surveys were conducted from 4:00 PM to 8:00 PM. The parking analysis focused on assessing the adequacies of the parking supply and identifying the potential impact of the increase in parking demand on the local roadway and highway network. An additional 12-hour parking data collection was conducted on event days at selected parking areas for permit parking and general admission parking areas. These data will be utilized to verify projections regarding arrival and departure patterns and temporal distribution. The EIS will also assess the use of the proposed parking garages during the non-US Open period.

#### TRANSIT

• Transit study area. Transit services to the NTC are available via the No. 7 Flushing line at the <u>Mets-Willets Point-Citi-Field</u> subway station, the LIRR at the <u>Mets-Willets Point commuter rail station</u>, and local <u>MTA\_NYC Transit bus routes</u>. The proposed increase in permitted attendance is expected to result in increased public transportation usage during the

- evening peak period. The transit analysis for the EIS, therefore, will include a description of the existing transit services, a qualitative discussion of subway and LIRR passenger loads, and a quantitative analysis of the station elements at the <u>Mets-</u>Willets Point-Citi Field subway station that are likely to be most affected by the projected incremental trips.
- Subway analyses. A distribution of the projected subway trips will be performed in accordance with CEQR guidelines to determine if subway line-haul, control area, and/or vertical circulation analyses would be warranted. The No. 7 Flushing line provides subway service between Times Square in Manhattan and Main Street in Flushing. With a direct stop at the NTC, the No. 7 subway is the primary mode of transportation for event transit users. Pedestrian counts have been conducted at the various station elements expected to incur the projected incremental trips, including the station's stairways, ramps, connection to Citi Field's parking lots, and the overpass connecting the station to the NTC. Detailed analyses of affected subway elements will be conducted for the critical event conditions. Where significant subway impacts are identified, feasible mitigation measures will be explored.
- Commuter Rail analysis. The LIRR Port Washington line provides commuter rail service between Penn Station in Manhattan and the Village of Port Washington in Nassau County. The LIRR stops at the Mets-Willets Point station on days with Mets <a href="https://docs.ncb/home\_games">home\_games</a> and/or US Open events. Since dedicated service is made available for event patrons, the projected incremental trips, particularly in the "off-peak" direction, are not expected to substantially affect loading conditions on the LIRR. A qualitative discussion of this service will be included in the EIS.
- Bus analysis. The projected incremental bus ridership is not anticipated to exceed the CEQR threshold warranting a detailed analysis; therefore, detailed bus analyses are not expected to be necessary. The EIS will include a description of the available bus service in the area

# **PEDESTRIANS**

Sample pedestrian crosswalk counts have been collected at all of the manual turning
movement count locations, where pedestrian crossing is permitted, to support the traffic
analyses. Selected additional pedestrian sidewalk, corner, and crosswalk counts were
conducted at the primary pedestrian routes serving the NTC on Roosevelt Avenue between
114th Street and 126th Street, as input to a quantitative pedestrians analysis. The most
active pedestrian locations along Roosevelt Avenue are anticipated to be at and near the
intersection with Shea Road.

# VEHICULAR AND PEDESTRIAN SAFETY

• Examine vehicular and pedestrian safety issues. Accident data for the traffic study area intersections and other nearby sensitive locations from the most recent three-year period will be obtained from the New York State Department of Transportation (NYSDOT). These data will be analyzed to determine if any of the studied locations may be classified per CEQR criteria as high vehicle crash or high pedestrian/bike accident locations and whether trips and changes resulting from the proposed project would adversely affect vehicular and pedestrian safety in the area. If high accident locations are identified, feasible mitigation or improvement measures will be explored to alleviate potential safety impacts.

#### **AIR QUALITY**

The air quality analysis will be performed to assess the potential impacts associated with both mobile and stationary sources of air emissions. The requirement for the mobile source air quality

analysis will depend on the results of the traffic study to be conducted. However, the number of project-generated trips will likely exceed the *CEQR Technical Manual* carbon monoxide (CO) analysis screening threshold of 170 vehicles in the peak hour at a number of locations within the study area. In addition, the projected number of vehicles will likely exceed the applicable fine particulate matter (PM<sub>2.5</sub>) screening thresholds in the *CEQR Technical Manual*. Therefore, a microscale analysis of mobile source emissions at affected intersections will be necessary. The proposed project would also provide new parking facilities; therefore, the mobile source analysis must account for the additional impacts from these sources.

In addition, an assessment of nitrogen dioxide (NO<sub>2</sub>) emissions from project-generated vehicles will be performed based on current guidance from the US Environmental Protection Agency (EPA) and New York State Department of Environmental Conservation (NYSDEC), and in consultation with the New York City Department of Environmental Protection (DEP).NYCDEP.

The stationary source air quality impact analysis will have to determine the effects of emissions from any proposed fossil fuel-fired heating, ventilation and air conditioning (HVAC) systems on pollutant levels. Therefore, a screening analysis will be performed to examine the potential for impacts. The scope of work for this task is as follows:

# **MOBILE SOURCE ANALYSES**

- Gather existing air quality data. Collect and summarize existing ambient air quality data for the study area. Ambient air quality monitoring data published by the NYSDEC will be compiled for the analysis of existing and future conditions.
- Determine receptor locations for the microscale analysis. Select critical intersection locations in the study area, based on data obtained from the proposed project's traffic analysis. At each intersection, multiple receptor sites will be analyzed in accordance with CEOR guidelines.
- Select dispersion model. At each of the receptor sites previously identified, determine the appropriate dispersion model to be used in the microscale analyses. It is anticipated that the CAL3QHC screening dispersion model (Version 2) will be used for the CO microscale analysis. The refined CAL3QHCR intersection model will be used to predict the maximum change in PM<sub>2.5</sub> concentrations.
- Select emission calculation methodology and "worst-case" meteorological conditions. Vehicular cruise and idle emissions for the dispersion modeling will be computed using EPA's MOBILE6.2.03 model and applicable assumptions based on guidance by EPA, NYSDEC, and NYCDEP. Compute re-suspended road dust emission factors based on the EPA current procedure defined in AP–42 and applicable CEQR Technical Manual guidance. Conservative meteorological conditions to be assumed in the CAL3QHC dispersion modeling are a 1 meter per second wind speed, Class D stability and a 0.70 persistence factor. In addition, a summer temperature will be determined following the EPA's Guideline for Modeling Carbon Monoxide from Roadway Intersections, which will be used as input to the model. For the CALQHCR analysis, five years of meteorological data from LaGuardia Airport and concurrent upper air data from Brookhaven, New York will be used for the simulation program.
- At each mobile source microscale receptor site, calculate maximum 1- and 8-hour CO concentrations for existing conditions, the future conditions without the proposed project and the future conditions with the proposed project. 24-Hour and annual average PM<sub>2.5</sub> concentrations will be determined for the future conditions without the proposed project and the future conditions with the proposed project. Concentrations will be determined for the

peak period for the conflict and non-conflict scenarios. Analyses will be performed through the use of mathematical models; consistent with general CEQR practices, field monitoring will not be necessary.

- Assess the potential CO impacts associated with proposed parking facilities. Information on
  the conceptual design of the parking facilities will be employed to determine potential offsite impacts from emissions. Cumulative impacts from on-street sources and emissions from
  the proposed above-grade, naturally ventilated parking facilities will be calculated, where
  appropriate.
- Compare existing and future levels with standards. Future pollutant levels with and without
  the proposed project will be compared with the CO National Ambient Air Quality Standards
  (NAAQS), and the City's CO *de minimis* criteria and PM<sub>2.5</sub> interim guidance criteria to
  determine the impacts of the proposed project.
- Potential impacts of 1-hour NO<sub>2</sub> concentrations from mobile sources will be evaluated based
  on applicable CEQR guidance and/or consultation with <u>NYC</u>DEP. If the number of projectgenerated trips exceeds screening threshold(s), perform a microscale analysis at affected
  receptor locations as a contingency task following available guidance.
- Determine the consistency of the proposed project with the strategies contained in the <a href="State">State</a> <a href="Implementation Plan (SIP)</a> for the area. At any receptor sites where violations of standards occur, analyses would be performed to determine what mitigation measures would be required to attain standards.
- Mitigation. Examine mitigation measures, as necessary.

# STATIONARY SOURCE ANALYSIS

A screening analysis will be performed to determine whether emissions from any on-site fuel-fired HVAC equipment (e.g., boilers/hot water heaters) are significant. The screening analysis will use the procedures outlined in the *CEQR Technical Manual*. The procedure involves determining the distance (from the exhaust point) within which potential significant impacts may occur, on elevated receptors (such as operable windows) that are of an equal or greater height when compared to the height of the proposed project building's boiler exhaust. The distance within which a significant impact may occur is dependent on a number of factors, including the height of the discharge, type(s) of fuel burned, and development size.

A screening analysis using the EPA AERSCREEN model will also be performed to determine whether there are any potential significant adverse impacts with respect to the new 1-hour nitrogen dioxide (NO<sub>2</sub>) and 1-hour SO<sub>2</sub> standards, and the city's PM<sub>2.5</sub> interim guidance criteria. The screening procedure will use the EPA-approved AERSCREEN model. If the screening analyses for the proposed project's stationary sources of emissions determine the potential for a significant impact, a detailed stationary source analysis using the EPA AERMOD model will be performed. For this analysis, five years (2007-2011) of meteorological data from La Guardia Airport and concurrent upper air data from Brookhaven, New York will be utilized for the simulation program. Concentrations of NO<sub>2</sub>, SO<sub>2</sub> and PM<sub>2.5</sub> will be determined at sensitive receptor sites. Maximum predicted values will be compared with national ambient air quality standards. Predicted concentrations of PM<sub>2.5</sub> will be compared to the City's interim guidance criteria for PM<sub>2.5</sub>. In the event that violations of standards or criteria are predicted, design measures to reduce pollutant levels to within standards will be examined.

#### **GREENHOUSE GAS EMISSIONS**

In accordance with the CEQR Technical Manual, a greenhouse gas (GHG) emissions assessment will be performed for the proposed project. Operational project emissions would be limited to lighting use for the proposed stadiums, energy use for administrative buildings and retail uses during the US Open-tournament, and emissions from vehicle trips to and from the stadium-NTC. These emissions would occur primarily during the tournament US Open, staged during a twoweek period around the beginning of September, and would be minor during the remainder of the year. The GHG assessment will be qualitative and will-focus on the sustainable design elements of the project and energy efficiency. Emissions from project construction and emissions associated with the extraction or production of construction materials, including concrete and steel, will be qualitatively discussed. Opportunities for reducing GHG emissions associated with construction will be identified, and consistency with the City's GHG reduction goal will be assessed. While the City's overall goal is to reduce GHG emissions by 30 percent below 2005 level by 2030, individual project consistency is evaluated based on proximity to transit, on-site renewable power and distributed generation, efforts to reduce carbon fuel intensity or improve vehicle efficiency for project-generated vehicle trips, and other efforts to reduce the project's carbon footprint.

#### **NOISE**

The noise study will examine impacts on sensitive land uses (including parks) that could be affected by noise changes from operations of the proposed project. This work will include noise monitoring to determine existing ambient noise levels and will examine noise levels into the future, for both the <a href="Build-With Action">Build-With Action</a> and No <a href="Build-With Action">Build-Action conditions</a>. Noise impacts will be determined by comparing <a href="Build-With Action">Build-With Action</a> and No <a href="Build-Action condition">Build-Action condition</a> noise levels with CEQR noise level impact criteria and noise exposure guidelines for open space.

Based on preliminary trip generation estimates, it is not anticipated that project-generated traffic would result in significant noise impacts (i.e., a doubling of Noise Passenger Car Equivalents). For CEQR purposes, it is assumed that a detailed analysis of the proposed project's mechanical equipment will not be required, because any HVAC/R and/or refrigeration equipment would be designed to meet applicable regulations. Consequently, the noise analysis will examine existing noise levels in Flushing Meadows Corona Park, and the proposed project's potential noise effects on Flushing Meadows Corona Park associated with the proposed new boundaries, including a new stadium (Stadium D3) and proposed additional parking lot(s)/garage(s).

The study will include the following tasks:

- Select appropriate noise descriptors. Based upon CEQR criteria for publically accessible open spaces, the noise analysis would examine the 1-hour equivalent ( $L_{eq(1)}$ ) and the  $L_{10}$  noise levels.
- Select receptor locations for determination of: 1) existing noise levels in Flushing Meadows
  Corona Park, and 2) event noise levels associated with the existing tennis stadium most
  comparable to the proposed new stadium (Stadium D).center.
- For purposes of quantifying existing noise levels in Flushing Meadows Corona Park, three (3) receptor sites will be selected. 20-minute noise measurements would be performed from approximately 11 AM to 11:30 PM during a typical weekday and weekend. L<sub>eq</sub>, L<sub>1</sub>, L<sub>10</sub>, L<sub>50</sub>, and L<sub>90</sub> values will be recorded.
- For purposes of quantifying event noise levels associated with the existing tennis stadium most comparable to the proposed new stadium (Stadium D),center, a maximum of three (3)

- receptor sites will be selected within the NTC; receptor sites will be located at various distances from the existing tennis stadium. 20-minute noise measurements would be performed from approximately 11 AM to 11:00 PM during event conditions.
- Calculate noise levels due to proposed parking lot(s)/garage(s). Noise levels associated with the proposed parking lot(s)/garage(s) will be calculated using the results of the traffic analyses and procedures outlined in the Federal Transit Administration (FTA) May 2006 guidance manual, *Transit Noise and Vibration Impact Assessment*.
- Determine future noise levels. Following procedures outlined in the CEQR Technical Manual, Future No Build-Action and Build-With Action condition noise levels will be estimated in Flushing Meadows Corona Park. Existing noise levels measured at the park, measured levels at an-the existing stadium comparable to the proposed new stadium-tennis center, calculated noise levels due to the proposed parking lot(s)/garage(s), and mathematical models based on acoustical fundamentals will be used to determine Future No Build-Action and Future Build With Action condition noise levels.
- Determine noise impacts. Following CEQR methodology, the potential for noise impacts will be examined by comparing Future <u>Build-With Action condition</u> project noise levels with Future No <u>Build-Action condition</u> noise levels.
- Examine noise levels at open spaces. Noise levels at the open spaces within and adjacent to the project site will be examined and compared to CEQR guidelines based on the noise monitoring results and calculated noise levels due to the proposed new stadium and proposed parking lot(s)/garage(s).

#### PUBLIC HEALTH

Following the guidelines presented in the *CEQR Technical Manual*, this task will examine the project's potential to significantly impact public health concerns related to air quality, noise, hazardous materials, and construction. Drawing on other EIS sections, this task will assess and summarize the potential for significant adverse impacts on public health from project activities.

#### NEIGHBORHOOD CHARACTER

The character of a neighborhood is established by numerous factors, including land use patterns, residential, worker, and visitor population, the scale of its development, the design of its buildings, the presence of notable landmarks, and a variety of other physical features that include traffic and pedestrian patterns, noise, etc. According to CEQR criteria, a neighborhood character assessment is conducted if the action would result in a significant impact in the areas of land use, zoning, and public policy; urban design; visual resources; historic resources; socioeconomic conditions; traffic; or noise. In addition, if the action falls below these thresholds but would result in moderate changes in the elements that contribute to neighborhood character, thereby resulting in a significant impact, an analysis of neighborhood character is required. Since most of these elements will already be covered in other EIS sections, this section will essentially represent a summary of the key conclusions of these other analyses.

The neighborhood character analysis will:

• Drawing on other EIS sections, describe the predominant factors that contribute to defining the character of the neighborhood, focusing primarily on the area within 1/4-1/4-mile of the project site.

- Based on planned development projects, public policy initiatives, and planned public
  improvements, summarize changes that can be expected in the character of the neighborhood
  in the future without the action.
- The analysis of impacts on various EIS sections will serve as the basis for assessing and summarizing the action's impacts on neighborhood character.

#### CONSTRUCTION IMPACTS

Construction impacts, though temporary, can have a disruptive and noticeable effect on the adjacent community, as well as people passing through the area. The likely construction program and schedule for development at the project site will be described, including the different elements in the NTC. This impact assessment will be a screening analysis of potential impacts based on the *CEQR Technical Manual* with an analysis of the effects of construction activities, including the demolition, earth works, construction of new stadia, reconstruction of existing stadia, and landscaping.

The EIS will assess the potential for impacts during the construction period based on conceptual construction schedules, phasing plans, and staging plans developed for the program, and will include qualitative analyses of potential traffic and transportation, air quality, and noise impacts. The technical areas proposed to be analyzed in the EIS include:

- Traffic and Transportation Systems. This assessment will consider the temporary losses in walkways and other transportation services, and increases in vehicles if any, during the construction periods, and identify the increase in vehicle trips from construction workers and equipment.
- Parking. This assessment will consider the loss of parking due to construction activity.
- Air Quality. Estimate emissions from construction site activity, including fugitive dust and
  on site diesel equipment. Assess potential effects from increases in The construction air
  quality impact section will contain a qualitative discussion of both mobile source emissions
  of trucks from construction equipment and worker vehicles at nearby sensitive receptors.
  Discuss and delivery vehicles, and fugitive dust emissions. It will discuss measures and
  emission reduction strategies to reduce impacts.
- Noise. Discuss The construction noise impact section will contain a qualitative discussion of
  noise from the construction activity, including effects on nearby sensitive receptors. Discuss
  Appropriate recommendations will be made to comply with DEP Rules for Citywide
  Construction Noise Mitigation and the New York City Noise Control Code. In addition, it
  will discuss the potential for vibrations caused by construction activities to damage
  buildings and other resources, and, if necessary, mitigation measures to minimize vibrations.
- Hazardous Materials. In coordination with the hazardous materials task described above, summarize actions to be taken during construction to limit exposure of construction workers, residents, and the environment to potential contaminants.
- Park Users. Describe the potential effects on users of the adjacent park, tennis courts, and other facilities. Discuss measures to minimize these potential effects.
- <u>Historic and Cultural Resources</u>. In coordination with the work performed for historic resources above, summarize actions to be taken during project construction to protect any adjacent historic resources from potential construction impacts.

- <u>Hazardous Materials</u>. In coordination with the hazardous materials task described above, summarize actions to be taken during construction to limit exposure of construction workers, residents, and the environment to potential contaminants.
- Natural Resources. Potential construction period temporary impacts to groundwater, floodplain, ecological communities, wildlife, or other natural resource features within or near the project area will be identified. Any measures necessary to ensure that the proposed project construction is performed in a manner that avoids or minimizes any impacts to natural resources will also be identified.
- Socioeconomic Conditions. This assessment will consider whether construction conditions
  would affect access to existing facilities, and the potential effects of their loss, if any, on the
  character of the area.
- Historic Resources. In coordination with the work performed for historic resources above, summarize actions to be taken during project construction to protect any adjacent historic resources from potential construction impacts.
- Other technical areas will be analyzed as needed.

#### **MITIGATION**

Where significant project impacts have been identified in the analyses discussed above, measures will be assessed to mitigate those impacts. This task summarizes the findings and prepares the mitigation chapter for the EIS. Where impacts cannot be mitigated, they will be described as unavoidable adverse impacts.

#### **ALTERNATIVES**

The purpose of an alternatives section in an EIS is to provide a comparison of conditions under alternative scenarios that are then compared with conditions under the proposed action. Part of this analysis is to examine alternatives that may reduce project-related significant impacts while substantively meeting the goals and objectives of the proposed action. For this reason, the full range of The following alternatives is not typically defined until the extent of project impacts have been identified during EIS preparation. At this time, it is anticipated that, at a minimum, a No Build alternative will be analyzed: a No-Action alternative that describes the conditions that would exist if the proposed actions were project was not implemented; an Alternative Without Additional Park Land, in which 0.94 acres of park land is not added to the NTC site; an Alternative Without New Park Land Alienation, in which 0.26 acres of previously alienated park land is added to the NTC site, but no new alienation is undertaken; an Alternative With Greater Expansion, in which additional park land beyond the 0.94 acres anticipated with the proposed project is added to the NTC, and; an Alternative With Modified Parking Plan, in which one or both of the proposed parking garages are not built.

#### SUMMARY CHAPTERS

Several summary chapters will be prepared, focusing on various aspects of the EIS, as set forth in the regulations and the *CEQR Technical Manual*. They are as follows:

1. *Executive Summary*. Once the EIS technical sections have been prepared, a concise executive summary will be drafted. The executive summary will use relevant material from the body of the EIS to describe the proposed action, its environmental impacts, measures to mitigate those impacts, and alternatives to the proposed action.

# USTA Billie Jean King National Tennis Center Strategic Vision

- 2. *Unavoidable Adverse Impacts*. Those impacts, if any, which could not be avoided and could not be practicably mitigated will be described in this chapter.
- 3. *Growth-Inducing Aspects of the Proposed Action*. This chapter will focus on whether the proposed action would have the potential to induce new development within the surrounding area.
- 4. *Irreversible and Irretrievable Commitments of Resources*. This chapter focuses on those resources, such as energy and construction materials, that would be irretrievably committed should the proposed project be built.

\*

### A. INTRODUCTION

This document summarizes and responds to public comments on the Draft Scope of Work (Draft Scope) for the USTA Billie Jean King National Tennis Center (NTC) Strategic Vision Draft Environmental Impact Statement (DEIS). Oral comments on the Draft Scope were received during the public meeting held on July 23, 2012 by the New York City Department of Parks and Recreation (DPR). The period for written comments on the Draft Scope remained open until August 3, 2012.

Section B lists the 6 elected officials, community boards, government agencies, organizations, and individuals who commented on the Draft Scope. Section C summarizes and responds to the substance of these comments. Comments are organized by subject matter and generally follow the chapter structure of the Draft Scope. Where more than one commenter expressed a similar view, the comments have been grouped and addressed together.

# B. LIST OF ORGANIZATIONS AND INDIVIDUALS WHO COMMENTED ON THE DRAFT SCOPE

# **ELECTED OFFICIALS AND COMMUNITY BOARDS**

- 1. Julissa Ferreras, New York City Council District 21, written comments dated July 30 and August 7, 2012 (Ferreras)
- 2. Community Board 3, oral comments by Chairperson Marta LeBreton, dated July 23, 2012 (CB3)
- 3. Community Board 7, oral comments by Parks Chair and Third Vice Chair Kim Ohanian, dated July 23, 2012 (CB7)

# ORGANIZATIONS AND INTERESTED PUBLIC

- 4. Wayne Ho, the Coalition for Asian American Children and Families, written comments dated August 3, 2012 (CAACF)
- 5. David Strauss, Queens Museum of Art, written comments dated August 3, 2012 (QMA)
- 6. Carlos Talisaysay, interested public, oral comments dated July 23, 2012 (Talisayay)

#### C. COMMENTS AND RESPONSES

#### **GENERAL/MISCELLANEOUS**

**Comment 1:** 

Local community boards are on summer recess during the comment period for the Draft Scope and communication with constituents is more difficult during this time. The public comment period of the Draft Scope for this project should be extended for an additional 30 days (to September 3, 2012) to provide for meaningful public input (Ferreras).

**Response:** 

DPR will comply with all applicable rules and regulations regarding the public comment period for the Draft Scope. The Environmental Assessment Statement (EAS) and Draft Scope were made available to the public on June 20, prior to the beginning of the summer break. While the deadline for the comment period was August 3, DPR will consider and respond to comments received through September 3, including the comment letter that was received August 7.

**Comment 2:** 

A substantial portion of the users of Flushing Meadows Corona Park, and residents of the surrounding neighborhoods, are foreign born, with limited English language proficiency. Due to the demographic characteristics of these neighborhoods, the scale of the proposed project, and other factors, the EAS, Draft Scope of Work, and DEIS (upon completion) should be made available in Spanish, Chinese, Russian, Korean, Italian, Urdu, and French Creole (CAACF, Ferreras).

**Response:** 

DPR will comply with all applicable rules and regulations regarding the language accessibility of these documents. DPR has determined that, for the proposed project, CEQR public notices should be made available in Spanish and Chinese. The translated notices for the public scoping meeting were published in local Spanish-language and Chinese-language newspapers. At the scoping hearing held on July 23, 2012, Spanish and Chinese-Mandarin language translators were on hand to provide oral translations to the general public. The need for further translation services will be considered.

**Comment 3:** Hard copies should be made available in local libraries (CAACF, Ferreras).

**Response:** 

Copies of the EIS documents will be made available at local libraries. In addition, the documents are available online, and can be accessed online free of charge at local public libraries. DPR will be posting online copies of the DEIS and FEIS at such times that they are completed.

#### PROJECT DESCRIPTION

**Response:** 

Comment 4: The proposed project is not the only project currently under consideration in

Flushing Meadows Corona Park. The proposed Major League Soccer stadium and Willets Point development should be included so that the proposed project is not considered in isolation. The cumulative impacts of all planned projects on various technical areas, including construction impacts, traffic, parking, and transit, must be carefully analyzed for the 2019 completion date (Ferreras)

transit, must be carefully analyzed for the 2019 completion date (Ferreras).

Relevant background development projects will be incorporated into the technical analyses of the DEIS, as appropriate, following the guidelines of the *CEQR Technical Manual*. The Major League Soccer stadium and the Willets Point development will be accounted for as potential background projects in relevant sections of the EIS, using the information made available regarding

these projects to the lead agency.

**Comment 5:** With the proposed project, will there be any enhancement for senior citizens that

will be playing here, in terms of getting more access to the courts, or maybe a

lower rate? (Talisayay).

Response: Lower rates and increased court access for senior citizens are not currently

contemplated as part of the proposed project. As noted in the Draft Scope, more than 100,000 participants of all ages, the majority of whom are from the local Queens community, participate in hundreds of community tennis programs at the NTC each year. The Strategic Vision was developed with the intention of maintaining public availability of courts at current levels and maintaining

opportunities for public programming throughout the year.

**Comment 6:** I understand that the reason for the proposed project is to be competitive with

other major tennis centers. Are you considering a cover for Arthur Ashe

Stadium? (Talisayay).

Response: As noted in the Draft Scope, USTA continues to explore possible methods of

covering Arthur Ashe Stadium in the event of rain during the US Open, and is analyzing possible engineering solutions for a canopy system that would attach along the upper edge of the stadium. The potential environmental effects of such

a canopy will be addressed in the relevant sections of the EIS.

# **COMMUNITY FACILITIES**

**Comment 7:** Public safety is a serious issue. When you're talking about a drastic increase in attendance, you're talking about a drastic increase in the need for security. It

appears that the US Open takes a significant portion of our police force, and we

think you need to consider providing your own security, and possibly add a precinct in the park, and not rely on the NYPD (CB7).

**Response:** 

During the US open, USTA is responsible for providing security within the NTC and the immediately adjacent portions of Flushing Meadows Corona Park. In the future, additional security staff would be deployed by USTA during the US Open at a level appropriate for the increase in attendance. A change in security and public safety arrangements is not under consideration as part of the proposed project. According to the *CEQR Technical Manual*, the NYPD independently reviews its staffing levels against a precinct's population, area coverage, crime levels, and other factors. A detailed assessment of service delivery in an EIS is usually only conducted if a proposed project would affect the physical operations of, or access to and from, a precinct house, or where a proposed project would create a sizeable new neighborhood where none existed before. The proposed project would not meet either of these conditions, and therefore an assessment of police protection services is not warranted, and will not be included in the EIS.

#### **OPEN SPACE**

**Comment 8:** The relocation of the park connector road will remove a substantial portion of park land not accounted for in the alienation calculations (Ferreras).

**Response:** 

The EIS will assess the impact of any change in park land associated with the proposed project. The approximately 0.30-acre area for the relocated roadway would remain under DPR jurisdiction and available for daily public use. The approximately 0.26-acre connector road area is not included in the alienation calculations as it was previously alienated. Both of these areas will be included in the relevant analyses in the EIS.

**Comment 9:** 

The Draft Scope states that an analysis of indirect open space impacts is not necessary. We disagree, as the users and neighbors of the park are largely foreign born, low and moderate income, non-English speaking, and have low educational attainment. These are the users most vulnerable to loss of park land and construction-related impacts. The proposed project would burden certain park users, such as walkers, joggers, and bicyclists, who use the current pathway that would be relocated, to access Flushing Meadows Corona Park from communities to the north or northwest. The proposed project would force these users to travel much further out of the way to access the Park's core areas (CAACF, Ferreras).

**Response:** 

According to the *CEQR Technical Manual*, indirect open space analyses are conducted when a large new population of residents and/or workers is introduced that could over-burden existing open space resources. As the proposed project would not introduce such a population, an indirect open space

assessment is not warranted. However, the proposed project would alter existing publicly accessible open space; therefore, an analysis of the direct effects of the proposed project is warranted, and will be included in the DEIS, following the guidelines of the *CEQR Technical Manual*. The affected land within the proposed boundary of the NTC would remain park land that is available for public use during the non-US Open period.

**Comment 10:** With the influx of the proposed additional 100,000 visitors, issues of increased traffic within the park, the need for additional parking, increased noise and air pollution, and impacts during construction are sure to have a detrimental effect on the normal, healthy use of the park. Increasing capacity means more people,

more congestion, more air issues, and more sanitation issues (QMA, CB7).

**Response:** The DEIS will include an assessment of the direct effects of the proposed project on Flushing Meadows Corona Park, following the guidelines of the *CEQR Technical Manual*. Potential noise, air quality, and water and sewer infrastructure impacts will also be assessed in the relevant sections of the EIS.

**Comment 11:** The proposed connector road is extremely close to the Queens Museum of Art's parking lot. Perhaps this can be reexamined (QMA).

**Response:** The EIS will assess the effects of the relocation of the connector roadway.

#### URBAN DESIGN AND VISUAL RESOURCES

Comment 12: The visual impact of the proposed relocated Grandstand Stadium must be mitigated as much as possible. While the renderings show the stadium somewhat enclosed in trees, the Connector Road Relocation Plan shows the addition of only three trees along Meridian Road. Planting of more trees would create a visual and acoustic barrier to the stadium, allowing for less visual impact of the park (QMA).

**Response:** The DEIS will include graphics and text descriptions of the proposed landscaping that will be more detailed than the documentation shown to date. The changes to urban design and visual resources that would result from the proposed project will be analyzed in the DEIS, following the guidelines of the *CEQR Technical Manual*.

#### NATURAL RESOURCES

**Comment 13:** The impact of tree removal activity must be calculated and studied carefully, with the included caveat that no replanting can adequately replace a mature tree, especially a large number of them (Ferreras).

**Response:** 

The Natural Resources chapter of the DEIS will address tree relocation and assess the effects of the proposed project with regard to trees, following the guidelines of the *CEQR Technical Manual*. As many existing trees as practicable will be relocated within the project site or elsewhere in the park.

#### TRANSPORTATION

Comment 14: The traffic study needs to encompass everything you discussed so that the communities surrounding the park are not impacted negatively. The three weeks of the US Open impacts the neighborhood tremendously, especially when the

New York Mets are playing (CB3).

**Response:** The Transportation chapter of the EIS will consider the potential effects of the proposed project with regard to traffic, public transit, parking, and safety, for conditions when a Citi Field event coincides with the US Open, as described in the Draft Scope.

**Comment 15:** It appears that the proposed relocated connector road is significantly wider than the existing one, allowing for increased traffic flow. This proposed design poses a major safety risk to pedestrians and cyclists coming to the park and to the Queens Museum of Art from the nearby subway stations and along the Grand Central Parkway transverse (QMA).

**Response:** The proposed relocated connector road is intended to serve existing demand and is not intended to increase traffic flow, or have a changed function. In addition, new sidewalks would also be provided for pedestrians.

**Comment 16:** The relocation of the connector road will impact traffic access and traffic counts. The traffic impacts of relocating the connector road must be carefully modeled in the DEIS (Ferreras).

**Response:** The relocated connector road will be addressed in the DEIS.

Comment 17: The proposed parking garages at the NTC are inconsistent with PlaNYC sustainability goals. The DEIS should analyze: why the parking lots at Citi Field are not sufficient for USTA demand; how additional parking spots will impact traffic and pedestrian safety in the park; and how the parking available to the USTA compares to other major sports venues in New York City (Ferreras).

I don't believe that those parking garages are needed. I think mass transit needs to be emphasized a little more. It's still a park, so you need to look at some alternatives for that (CB3).

**Response:** An analysis of parking impacts and pedestrian and traffic safety will be provided in the Transportation chapter of the DEIS. In addition to serving the

US Open, the proposed garages would provide for additional parking spaces to satisfy the existing demand experienced for year round operations at the NTC.

Comment 18: The EIS must seriously consider the ramifications of building the parking

garages, especially with regard to congestion, traffic, and air quality (CB7).

**Response:** The proposed garages will be addressed in the relevant sections of the DEIS,

including Transportation and Air Quality.

# **CONSTRUCTION**

**Comment 19:** The construction noise, material deliveries, and staging of construction activities

will jeopardize the typical use of Flushing Meadows Corona Park (QMA).

**Response:** The potential construction effects of the proposed project will be described and

analyzed in the DEIS, following the guidelines of the CEQR Technical Manual.

Comment 20: Construction for the proposed project should be assumed to be in tandem with

construction of the proposed Major League Soccer stadium and Willets

Point/Willets West development (Ferreras).

Response: Relevant background development projects will be considered in the DEIS

construction analysis.